

# VOTE 14

## GAUTENG PROVINCIAL TREASURY

To be appropriated by vote in 2026/27	R 788 414 000
Responsible MEC	MEC for Finance and Economic Development
Administering Department	Gauteng Provincial Treasury
Accounting Officer	Head of Department

### 1. OVERVIEW

#### Vision

An agile and relevant Treasury that provides financial management leadership, that is responsive to the social and economic needs of Gauteng citizens.

#### Mission

An activist Treasury that enables and promotes quality service delivery for the citizens of Gauteng through:

- Sustainable financial resource management for provincial and municipal institutions,
- Effective financial governance
- Effective audit services and
- Robust supply chain management

#### Impact Statement

Inclusive socio-economic development, enabled through equitable resource allocation, fiscal sustainability and good governance to improve the lives of Gauteng Citizens.

#### Core functions and responsibilities

The functions of the Gauteng Provincial Treasury (GPT) are described in the PFMA (1999) and the Municipal Finance Management Act (MFMA, 2003). These can be summarised as follows:

- To manage the budget allocation for the GPG
- To ensure the instilling of fiscal discipline and corporate governance in the Province
- To ensure proper cash management
- To ensure the effective and efficient utilisation of resources – value for money and compliance with all relevant legislation
- To develop, implement and monitor compliance with corporate governance norms and standards relating to provincial and local government
- To ensure adequate financial accountability

#### Main services

The mandate of GPT is to promote good governance by providing stewardship on all financial matters in the province, i.e.:

- Preparing the provincial budget and exercising control over the implementation thereof.
- Promoting and enforcing transparency and effective management in respect of revenue, expenditure, assets and liabilities of provincial departments and provincial public entities.
- Monitoring and enforcing compliance of GPG institutions with various Acts.

In essence, the role of the department is to ensure that provincial strategies are funded through projects and other initiatives which are aligned to the theme adopted by the 7<sup>th</sup> Gauteng Administration - Gauteng of our Dreams – A province in step with itself and the nation' with the aim of improving economic prosperity and the quality of life and wellbeing of Gauteng citizens while working to reduce the unemployment rate, poverty rate and income inequality, and ensuring the realisation of the

NDP goals, the Government of National Unity (GNU) goals and the National and Provincial Medium Term Development Plan priorities.

### Alignment of Plans - National Development Plan and the MTDP priorities of the 7<sup>th</sup> Administration

The GPT's plan and vision are anchored in the national and provincial priorities espoused by the National Development Plan (NDP) and the priorities as identified by the GPU, for the 7<sup>th</sup> Administration. The plan of the GPT is to ensure that the Medium Term Development Plan (MTDP) is realised and that it is adequately resourced.

The NDP is a long term vision for the country which provides a broad strategic framework to guide key government choices and actions, and focuses on the critical capabilities needed to transform the economy and society. The plan highlights that accelerated development in South Africa requires the active support of all citizens, leadership in all sectors that puts the country's collective interests ahead of narrow, short-term goals, and radically improved government performance. Some of the key objectives of the NDP are listed below:

- A state that is capable of playing a developmental and transformative role
- A public service immersed in the development agenda but insulated from undue political interference
- Relations between national, provincial, and local government that are improved through a more proactive approach to managing the intergovernmental system
- Strengthening local government
- Eradicate Poverty
- Reduce inequality
- Build social cohesion
- Reduce unemployment
- Increase economic growth

The Gauteng provincial plan adopted by the 7<sup>th</sup> administration is anchored by three strategic priority areas: Inclusive growth and job creation, poverty reduction and tackle high costs of living and a capable, ethical and developmental state. The GPT will ensure that the strategies and policies that support the realisation of the provisions of the provincial plan are adequately resourced.

**TABLE 1: MTDP AND PRIORITIES APPLICABLE TO GPT**

Medium-Term Development Plan GNU Outcomes	National Priorities	Provincial Priorities	GPT Priorities
<ul style="list-style-type: none"> <li>• Inclusive Economic Growth and Job Creation</li> <li>• Reduce poverty and tackle the high cost of living</li> <li>• Investing in people through quality education and health care</li> <li>• Rebuild the capability of the state</li> <li>• Improve the delivery of basic services and stabilize local government</li> <li>• Strengthen law enforcement agencies to address crime, corruption and GBVF</li> </ul>	<ul style="list-style-type: none"> <li>• Inclusive Growth and Job Creation</li> <li>• Poverty reduction and tackle high cost of living</li> <li>• A Capable, Ethical and Development State</li> </ul>	<ul style="list-style-type: none"> <li>• Inclusive economic growth and job creation</li> <li>• Improved living conditions and enhanced health and wellbeing</li> <li>• A capable, ethical and developmental state</li> </ul>	<ul style="list-style-type: none"> <li>• Revenue Enhancement Strategy towards stabilizing the finances of GPG</li> <li>• Enhancement of our supply chain management process through modernization of the procurement processes</li> <li>• Stabilizing the finances of Gauteng municipalities</li> <li>• Infrastructure delivery enhancement</li> <li>• Management of Compensation of Employees</li> </ul>

### External activities and events relevant to budget decisions

Budget decisions in the GPG are heavily influenced by a combination of macroeconomic, social, and political external factors, particularly those affecting revenue generation and service delivery demands. Concerning economic performance and constraints, the weak economic growth reflects in reduced national tax revenue that restricts national transfers to provinces in the form of equitable shares and conditional grants. The high cost of living, reflected in energy and food prices, increase

operational costs for departments. Infrastructure decay, water and sanitation challenges require government's interventions whilst provincial fiscus is constrained.

Concerning demographic and migration factors, the high rate of migration to Gauteng Province significantly pressurizes public health and education infrastructure whilst provincial fiscus is constrained. Concerning key financial factors such as e-toll debt and accruals significantly consume a sizeable portion of provincial budgets, leaving less for new services. The provincial treasury's oversight responsibilities relating to municipalities are impacted by the Eskom Debt Relief Programme as the Provincial Treasury needs to support Gauteng municipalities participating in this programme.

### **Acts, rules and regulations**

- The Compensation for Occupational Injuries and Diseases (COIDA) Amendment Act, 2022 (Act 10 of 2022) (assented to in April 2023)
- Employment Equity Amendment Act, 2022 (Act 04 of 2022)
- Gauteng Finance Management Supplementary Act, 2018 (Act 1 of 2000)
- Gauteng Provincial Appropriation Act, 2019 (Act 7 of 2019)
- Protection of Personal Information Act, 2013 (Act 4 of 2013)
- State Liability Amendment Act, 2011 (Act 14 of 2011)
- Municipal Finance Management Act, 2003 (Act 56 of 2003)
- Broad-Based Black Empowerment Act, 2003 (Act 53 of 2003)
- Disaster Management Act, 2002 (Act 57 of 2002), as amended, and Regulations
- Promotion of Administrative Justice Act, 2000 (Act 3 of 2000)
- Preferential Procurement Policy Framework Act, 2000 (Act 5 of 2000) and Regulations
- Promotion of Equality and Prevention of Unfair Discrimination Act, 2000 (Act 4 of 2000)
- Promotion of Access to Information Act, 2000 (Act 2 of 2000)
- Public Finance Management Act, 1999 (Act 1 of 1999) and Regulations
- Basic Conditions of Employment Act, 1997 (Act 75 of 1997)
- Intergovernmental Fiscal Relations Act, 1997 (Act 97 of 1997)
- Labour Relations Act, 1995 (Act 66 of 1995)
- Public Service Act, 1994 (Act 103 of 1994) and Regulations

## 2. REVIEW OF THE CURRENT FINANCIAL YEAR (2025/26)

The review is based on the priorities and outcomes of the department as contained in the 2025/26 APP; this plan is cascaded from the 2025 – 2030 Medium-Term Development Plan of the Gauteng Provincial Government.

In line with the provincial priorities and its mandate, the department had formulated its own key priority outcomes, as indicated below:

- Outcome 1: Enhanced enterprise development that ensures advanced socio-economic impact
- Outcome 2: Strengthened compliance with legislated prescripts
- Outcome 3: Improved provincial and local public finance sustainability in the Gauteng Province

Performance against these priorities is outlined below.

### **Outcome 1: Enhanced enterprise development that ensures advanced socio-economic impact**

The Provincial Supply Chain Management (PSCM) programme within the GPT supported provincial socio-economic transformation initiatives underpinned by the Township, Informal Settlements and Hostels (TISH) programme, by monitoring the spend on Gauteng township-based suppliers and providing two training sessions to township-based suppliers. This training enhanced the suppliers' understanding of the government procurement processes, and opportunities. The training workshops also included women and youth-owned businesses, military veteran businesses as well as businesses owned by Persons with Disabilities, as identified by departments, and struggling corridors and designated groups. The implementation of these initiatives is in support of the MTDP priority 1 of inclusive economic growth and job creation.

Furthermore, the programme strengthened the support to SMMEs, co-operatives and designated groups by monitoring spending on black-owned enterprises, women-owned enterprises, youth-owned enterprises and enterprises owned by Persons with Disabilities. The support aims at improving access to funding and access to market initiatives.

### **Outcome 2 - Strengthened compliance with legislated prescripts**

In support of the MTDP priority 1 of Inclusive Economic Growth and Job Creation, the department continued to ensure 100% timely payments of invoices to service providers. To this effect, the GPT Invoice Management System (IMS) went live on the 1<sup>st</sup> of April 2025 to ensure supplier payments within 10 to 30 days after receipt of valid invoices. To combat youth unemployment and to create jobs for the youth, the department continued to implement targeted initiatives such as learnership and internship programmes. It also appointed youths to fill 10 per cent of posts (i.e., 87 posts out of 840 posts in the staff establishment) to contribute towards a reduction in youth unemployment and contribute to skills development.

The department aims to ensure effective functioning of the Provincial Revenue Fund and credible cash flow projections that result in optimal performance of the Provincial Investment Portfolio and a sustainable liquidity position in the province. In that regard, cash requisitions did not exceed provincial liquid assets (PRF cash and cash equivalents plus external investments). The department produced the budget publications (i.e., the Medium-Term Budget Policy Statements and the spatially referenced and gender-responsive adjustment budgets) within the prescribed timeframes.

The Administration programme also focussed on intensifying conversations pertaining to matters of gender-based violence, femicide and LGBTIQI+, persons with disabilities, older persons, and military veterans. GPT also collaborated with other government departments in hosting various workshops and/or training to promote and raise awareness. The department also monitored the implementation of the procurement spend targets. In this regard, the procurement spend reached 32 per cent towards women empowerment, 13.9 per cent towards youth empowerment and 0.39 per cent towards Persons with Disabilities. The appointment and representation of women in senior management positions remains a priority as the programme achieved 47 per cent against the target of 50 per cent target stipulated by the government.

To strengthen compliance and financial management in the province, the Financial Governance (FG) programme promoted accountability through substantive reflection of financial activities as well as compliance with financial standards, norms and standards as contained in the PFMA. The department submitted 14 Annual Financial Statements (AFS) for GPG departments and 14 AFS for entities by regulating financial management processes in these public institutions. The Financial Governance programme continued to implement the AFS automation project to GPG departments and began the rollout phase to entities. The project was implemented to provide support and oversight on compliance with section 40 and 55 of the PFMA to ensure an efficient and effective compilation of AFS and the reduction of misstatements to AFS. This ultimately improved the audit outcomes of GPG public institutions. GPT also continue to monitor the implemented automated reporting platform for the current financial year to improve reporting capabilities. This improved the turn-around times relating to the preparation and submission of compliance reports; it also improved the quality of financial statements and to mitigate audit findings.

The Transversal Risk unit within the Financial Governance programme continued to engage departments and entities in the Audit Committee Meetings by holding 15 cluster meetings to provide oversight responsibility on financial and non-financial performance of GPG departments, internal control systems, risk management, ICT, governance and to give counsel to the departments on any compliance with legal regulations.

The approved Clean Audit Strategy was implemented through a multi-pronged collaborative effort between various stakeholders in the department's effort to promote clean and ethical governance in Gauteng provincial departments and entities, and in Gauteng delegated municipalities as well as to address the issues that lead to wastage of government resources and a regression in audit outcomes.

The PSCM programme played a vital role in enforcing compliance in 14 departments and 8 public entities by monitoring adherence with SCM guidelines. Compliance with rules, regulations, norms, and standards in Supply Chain Management (SCM) is critical and ensure the attainment of government policy objectives. This was done in support of MTDP priority 3 of building a capable, ethical and developmental state, where the programme seeks to strengthen compliance and financial management and enhanced governance, financial management, and compliance with supply chain prescripts and regulations.

The Open Tender Process continued to be a tool that fosters transparency, accountability, and good governance, the PSCM programme continued to monitor the implementation of the Open Tender framework in 14 departments and 8 public entities.

In rendering audit services in the Gauteng Province, the GAS programme provided independent, objective assurance and consulting services that are designed to add value to and improve the operations of GPG institutions. The systematic tracking of 1 208 internal audit recommendations implemented by departments and trading entities has had a significant positive impact on the improvement of processes and the strengthening of the control environment. This was done through a systematic evaluation of governance risk management and controls and to enhance and protect organisational value by providing formal risk-based planning processes and objective combined assurance, advice, and insight to fuel a culture of good governance in the province.

### **Outcome 3 - Improved provincial and local public finance sustainability in the Gauteng Province**

The Sustainable Fiscal Resource Management (SFRM) programme continued providing effective and efficient administration of fiscal resources in provincial institutions. In support of the Gauteng Medium-Term Development Plan (MTDP), the programme contributed to priority 3 of building a capable, ethical and developmental state and implemented priority intervention of improving public finance sustainability and strengthening the fiscus. Reliable cash flow forecasts ensured that cashflows are in line with revenue streams, thereby keeping the provincial liquidity position at sustainable levels and ensuring the achievement of an unqualified audit opinion with no other matters for the provincial revenue fund. This was done to ensure compliance in building a capable, ethical and developmental state. In doing more to ensure improved public finance sustainability and strengthening the fiscus, the department revised the existing GPG Own Revenue Enhancement Strategy for the 7<sup>th</sup> Administration. The implementation of this strategy is aimed at ensuring efficiencies in collecting revenue for the province as well resolving the debt crisis in the province.

In contributing towards the MTDP priority 3 of building a capable, ethical and developmental state, the programme continued to lead coordinated efforts in supporting municipalities in Gauteng on the tracking of MFMA compliance assessment recommendations tracked at delegated municipalities. This was accomplished through the participation and hosting of the intergovernmental relations (IGR) engagements with key stakeholders to foster coordination, collaboration and facilitate pertinent discussions on the effective and efficient management of finances within municipalities such as the assessments of grants available that can enhance the provincial fiscus and providing initiatives to ensure that unpaid utilities are settled by departments to ensure that municipalities are capacitated in rendering and delivering services by tracking of recommendations made.

The programme optimised its oversight role by conducting eight assessments. These assessments monitor the extent to which the MFMA is implemented in municipalities and they identify gaps that require targeted interventions.

The importance of sustainable and credible municipal budgets cannot be overstated. By conducting budget assessments for all eight delegated municipalities on submitted AFS, the Municipal Financial Governance programme determined whether municipal budgets are realistic, aligned with municipal goals, and capable of funding essential services over the long term, and aligned to the District Development Model (DDM). For municipalities with unfunded budgets, support was provided by assessing their reports to monitor the implementation of the municipal budget funding plans. These interventions are designed to assist municipalities in creating financially sound budgets that contribute to sustainable operations and improved service delivery. To further strengthen municipalities' financial management practices, the Municipal Financial Governance programme produced assessments reports on submitted interim and annual financial statements of Gauteng municipalities to improve their audit outcomes. This approach advanced the drive towards sustainable municipal finances and promoted

good governance in the delivery of services to Gauteng citizens. The programme monitored reduction of debts owed by Gauteng Provincial Departments and strengthening compliance and financial management through oversight and enhanced governance, financial management, and compliance with supply chain prescripts and regulations to eliminate irregular, fruitless, and wasteful expenditure in municipalities.

### 3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2026/27)

The outlook for the 2026/27 financial year in line with the strategic outcomes developed for the 7<sup>th</sup> Administration is as follows:

#### **Outcome 1: Enhanced enterprise development that ensures advanced socio-economic impact.**

The PSCM programme within the GPT will support provincial socio-economic transformation initiatives underpinned by the TISH programme, by monitoring spending on Gauteng township-based suppliers, and by providing supplier development initiatives like training to township-based suppliers. This training aims to enhance the suppliers' understanding of the government procurement processes, and opportunities. The training workshops will also include women and youth-owned businesses, military veteran businesses as well as businesses owned by Persons with Disabilities, as identified by departments, and struggling corridors and designated groups. The implementation of these initiatives is in support of the MTDP priority 1 of inclusive economic growth and job creation.

Furthermore, the PSCM programme aims to strengthen support to SMMEs, co-operatives and designated groups through providing knowledge and expertise on improved access to funding, grants, and access to market initiatives. The PSCM programme seeks to support GPG institutions in providing oversight by developing procurement policies and implementing Treasury regulations developed from the Public Procurement Act and work in collaboration with other departments such as Gauteng Department of Economic Development to implement interventions that are aimed at assisting departments to achieve the set targets.

The programme will also develop a GPG Preferential Procurement strategy to contribute to socio-economic transformation, local economic growth, job creation and inclusive economic growth. GPT will also be working with National Treasury to ensure all GPG township SMMEs are easily accessible on the National Treasury's Central Supplier Database (CSD). The Programme will continue to report on procurement spent against targets for designated groups and township-based suppliers as well as monitor and report on the supplier database for increase in designated groups and township SMMEs and eventually report on all contracts awarded to designated groups and township-based suppliers.

#### **Outcome 2: Strengthened compliance with legislated prescripts.**

The Administration programme plays a key role in establishing effective and ethical leadership and management, thus enabling the department to deliver on its mandate and core functions in its contribution toward the realisation of the Provincial Medium-Term Development Plan. In support of the MTDP priority 3 of Building a Capable, Ethical and Developmental State, the programme will contribute to the priority intervention of strengthening compliance and financial management as the programme seeks to consolidate efforts to ensure that the department continues to achieve an unqualified audit opinion throughout the medium-term and aims for financial statements that are free from material misstatements, as well as maintaining a strong internal control environment.

The programme will lead the department through the strategic planning processes where the department will develop the Annual Performance Plan and identify potential risks, and ensure measures are put in place to mitigate any impediments in achieving key priorities. In support of the MTDP priority 1 of Inclusive Economic Growth and Job Creation, the department will continue to ensure timeous payments of invoices to service providers. To this effect, the GPT will use the Invoice Management System (IMS) automated process, which improves efficiencies, to ensure payment to its suppliers within 10 to 30 days after having received valid invoices.

The Financial Management Services unit within the Administration programme will provide capacity building initiatives to programme managers, finance teams, and procurement officers on procurement policies, best practices, and risk management relating to SCM and bid committees and on developing Terms of References or Memorandum of Understanding to ensure efficient contract management. To combat youth unemployment and to create jobs for the youth, the department will continue to implement targeted initiatives such as learnerships, internship programmes, offer bursaries to external youth and the appointment of youth as part of its staff establishment, to contribute towards a reduction in youth unemployment and contribute to skills development. The programme will also focus on intensifying conversations pertaining to matters of gender-based violence, femicide and LGBTQI+, persons with disabilities, older persons, and military veterans.

The programme will also monitor the implementation of the employment equity targets as well as the procurement spend targets to empower women, youth and persons with disabilities. The appointment and representation of women in senior management positions will remain a priority as the programme aims to maintain the 50 per cent target stipulated by the government. In support of the MTDP priority 3 of Building a Capable, Ethical and Developmental State. The Human Resources unit within the Administration programme will also develop a vacancy strategy in collaboration with the Financial

Management unit as well as SFRM to develop a strategy that responds to the over-expenditure on the budget for compensation of employees, which prevents the filling of critical posts. The strategy will be developed to provide solutions to reprioritising critical positions and ensuring the regular update of recruitment plans. The strategy will also provide guidance on the upskilling or cross-skilling as a compensating control in areas where such can close the gaps of vacant posts. The strategy will also highlight department's plans for prioritising the filling of positions that will enable meeting the set transformation targets for women in SMS and for Persons with Disabilities. The programme will guide the department in identifying, undertaking and implementing an introductory course or workshop on Artificial Intelligence (AI) aimed at building foundational capacity in emerging technologies. This strategic intervention will empower the department with essential knowledge of AI and its practical applications in the public sector. By doing so, it will strengthen institutional readiness to leverage technology for enhanced efficiency, improved service delivery, and innovation.

To strengthen compliance and financial management in the province, the Financial Governance programme will promote accountability through substantive reflection of financial activities as well as compliance with financial standards, norms and standards as contained in the PFMA. This service will be provided within GPG departments and entities by regulating financial management processes in these public institutions. The unit will continue to implement the AFS automation project to GPG departments and continue to monitor the implemented automated reporting platforms to improve reporting capabilities and improve on turn-around times relating to the preparation and submission of compliance reports. This will be done to improve the quality of financial statements and to mitigate audit findings. The project is implemented to provide support and oversight on compliance with section 40 and 55 of the PFMA, to ensure the efficient and effective compilation of AFS and the reduction of misstatements in AFS, to address the issues that lead to wastage of government resources and a regression in audit outcomes.

The Transversal Risk unit within the Financial Governance programme, will continue to engage departments and entities in the Audit Committee Meetings to provide oversight responsibility on financial and non-financial performance of GPG departments, internal control systems, risk management, ICT, governance and to give counsel to the departments on any compliance with legal regulations. The approved Clean Audit Strategy will continue to be implemented through a multi-pronged collaborative effort between various stakeholders in the department's effort to promote clean and ethical governance in GPG (departments, entities, and delegated municipalities) to address the issues that lead to wastage of government resources and a regression in audit outcomes.

The Financial Governance programme will work on the deployment of Automated SMART Form for RLS01 and RLS02 procurement workflows across departments, to strengthening the state's capacity to deliver services and implementing efficiencies to address the gaps that have been identified in the collection of revenue. The programme will also continue to automate critical systems and extending of existing solutions to other departments whilst developing data analysis mechanisms for the sustainability and growth of finances in the province. This will also be done in support of the MTDP priority 3 of building a capable, ethical and developmental state by implementing the key action of advancing technological systems, digital solutions and Invoice Management System (IMS) AI powered platform designed to streamline invoice submission, processing and reporting.

The PSCM programme plays a vital role in enforcing compliance in departments and public entities through monitoring compliance in line with SCM prescripts to ensure the attainment of government policy objectives. This will be done in support of MTDP priority 3 of building a capable, ethical and developmental state, where the programme will seek to strengthen compliance and financial management and enhance governance, financial management, and compliance with supply chain prescripts and regulations.

The digitisation of Supply Chain Management (SCM) processes is being accelerated through the piloting of Tender Swift, a digital tendering platform, and the deployment of an e-Supplier performance solution, both aimed at enhancing efficiency, transparency, and data-driven decision-making in procurement. Additionally, the Market Research Price Data Solution (MRPDS) will continue to be rolled out across GPG institutions, enabling access to reliable market-related pricing data to support value-for-money procurement.

The Open Tender Process continues to be a tool that fosters transparency, accountability and good governance. Therefore, the programme will continue to monitor the implementation of the procurement plan including the open tender process in departments and public entities. The programme will enforce the implementation of the Public Procurement Act whilst awaiting the enactment of the regulations. These areas of planned performance will collectively contribute towards strengthening compliance to legislative prescripts to ensure advanced socio-economic impact. The programme will also conduct SCM compliance checks for departments and entities, to monitor compliance with SCM prescripts. The compliance registers are communicated to departments for implementation of action plans and monitoring thereof. Non-compliance or red flags of repetitive gaps will be identified, and action plans or recommendations made in line with the SCM CRAM tool and will be monitored through follow-up of recommendations.

To respond to the issue of system inefficiencies and limitations, the PSCM programme will work towards procuring and developing an automated SCM system that will create linkages to other government systems for verification - labour (for employment created)/ SARS (pay as you earn/ provident fund), to improve the accuracy of data to provide intelligence in terms of reporting and monitoring.

PSCM will also provide quarterly training sessions for GPG institutions on procurement rules and compliance requirements in order to strengthen procurement controls and ensure adherence to established procedures to eliminate irregular expenditure.

In rendering audit services in the Gauteng Province, the Gauteng Audit Services (GAS) programme aims to provide independent, objective assurance and consulting services that are designed to add value to and improve the operations of GPG institutions. This will be done through a systematic evaluation of governance risk management and controls, and to enhance and protect organisational value by providing formal risk-based planning processes and objective combined assurance, advice, and insight to fuel a culture of good governance in the province. For the 7<sup>th</sup> Administration, the GAS programme will continue to focus on the SCM processes of departments and trading entities as well as providing consulting services on revenue enhancements to strengthen financial management within the province. This will promote compliance with financial norms and standards and do so by providing flexible audit plans that take into account emerging risks. This will be done in alignment to the Medium-Term Development Plan (MTDP) strategic priority 3 of building a capable, ethical, and developmental state.

To realise the outputs indicated above and to remedy any identified gaps, the GAS programme will, amongst other activities, continue to build strong stakeholder relations, measure the effectiveness of internal audit as a function by issuing audit reports to its client departments and trading entities, monitor and improve the implementation of the internal audit recommendations to ensure that clients processes, and control environment improves. This practice fosters accountability and motivates prompt action in response to audit findings and will be done to strengthen compliance and financial management. GAS will also seek to collaborate with other combined assurance providers and give assurance to the audit committee and management of GPG departments and trading entities on the state of the internal control environment by compiling internal control assessments.

### **Outcome 3: Improved provincial and local public finance sustainability in the Gauteng Province**

The SFRM programme will continue providing effective and efficient administration of fiscal resources in provincial institutions. In support of the Provincial Medium-Term Development Plan (MTDP), the programme contributes to priority 3 of building a capable, ethical and developmental state and will implement the priority intervention of improving public finance sustainability and strengthening the fiscus. This will be reflected in the spatially referenced, gender responsive MTEF budget and adjustment budget to be tabled to resource the MTDP. The publications of the Socio-Economic Review and Outlook (SERO) and MTBPS are critical in providing an overview of economic and socio-economic developments at global, national, and provincial levels. Reliable cash flow forecasts will ensure that cashflows are in line with revenue streams, thereby keeping the provincial liquidity position at sustainable levels and ensuring the achievement of an unqualified audit opinion with no other matters for the Provincial Revenue Fund. The programme will also develop a GPG Accrual Settlement Strategy that will deal with verification of old invoices prior to payment, minimise the impact of accruals on infrastructure projects. The programme aims to continue conducting reviews of the infrastructure assessment reports for departments to ensure alignment of infrastructure planning documents with the Spatial Planning and Land-Use Management Act (SPLUMA) and the Spatial Development Frameworks linked the DDM as it is positioned in relation to the NDP, MTDP and NSDF to enhance the overall system by synergizing national, provincial and local priorities in relation to the district and metro spaces.

The programme will focus on revenue raising and economic public-private partnerships (PPPs). In doing more to ensure improved public finance sustainability and strengthening the fiscus, the department will be implementing the Revised GPG Own Revenue Enhancement Strategy for the 7<sup>th</sup> Administration. The implementation of this revised strategy is aimed at ensuring efficiencies in collecting revenue for the province as well resolving the debt issue in the province. The programme will also conduct research on regulations that will allow the province to issue bond/ debt instruments. This will require a collaborative effort between the GPT, provincial and local government institutions.

In contributing towards the MTDP priority 3 of building a capable, ethical and developmental state, the MFM will continue to lead coordinated efforts in supporting municipalities in Gauteng on the implementation of the MFMA. This will be accomplished through the participation and hosting of intergovernmental relations (IGR) engagements with key stakeholders to foster coordination, collaboration and facilitate pertinent discussions on the effective and efficient management of finances within municipalities such as the assessments of grants available that can enhance the provincial fiscus and providing initiatives to ensure that unpaid utilities are settled by municipalities to ensure that municipalities are capacitated in rendering and delivering services. The engagements will also be hosted with the aim of improving planning and building

greater alignment between municipal and provincial plans and strategies in line with the DDM One Plans to improve service delivery and the quality of living conditions of citizens in Gauteng. Some of the IGR platforms are also designed to capacitate municipal councillors and officials through information and knowledge sharing and amongst others, improve communication. The strategic IGR engagements will also provide a platform to escalate matters of non-compliance.

Through structured and targeted capacity building initiatives, the Municipal Financial Governance programme will support officials in municipalities to enhance their knowledge and technical skills and capabilities to strengthen financial management practices and compliance with the relevant legislation. The provincial treasury further procured the services of municipal finance experts who are deployed to delegated municipalities to provide technical support in terms of the area of financial management and financial governance. It is further the intention of the provincial treasury to improve the knowledge and skills of financial governance structures like the audit committees, budget steering committees, municipal public accounts committees and the disciplinary boards of municipalities through this initiative and other relevant training initiatives.

The capacitation of municipal councillors is also done through joint work with the South African Local Government Association and COGTA. This will be done in support of the MTDP key action of providing capacity building and technical support to municipalities and leverage the Division of Revenue Act (DORA) for improved service delivery and efficiencies. Furthermore, the programme will optimise its oversight role by conducting MFMA compliance assessments. These assessments will monitor the extent to which the MFMA is implemented in municipalities and identify gaps that require targeted interventions. The department follows up to assess the implementation of recommendations made from the assessments conducted.

The Municipal Financial Governance programme will conduct budget assessments to determine whether municipal budgets are realistic, aligned with municipal goals, and capable of funding essential services over the long term, and aligned to the DDM. For municipalities with unfunded budgets, support will be provided by monitoring the implementation of the municipal budget funding plans. These interventions are designed to assist municipalities in creating financially sound budgets that contribute to sustainable operations and improved service delivery. To further strengthen municipalities' financial management practices, the programme will implement targeted initiatives such as assessments on the interim and annual financial statements of municipalities in Gauteng, aimed at improving audit outcomes in Gauteng municipalities. This approach will advance the drive towards sustainable municipal finances and promoting good governance in the delivery of services to Gauteng citizens.

The Municipal Financial Governance programme will also contribute towards ensuring a reduction in debt owed by Gauteng Provincial departments and strengthening compliance and financial management through oversight and enhanced governance, financial management, and compliance with supply chain prescripts and regulations to eliminate irregular, fruitless, and wasteful expenditure in municipalities. The Municipal Financial Governance programme will also monitor the implementation of procurement plans by delegated municipalities to ensure compliance to SCM prescripts that results in the reduction of irregular expenditure incurred by municipalities. This will be done to provide recommendations to municipalities on how they can minimise procurement turn-around times which directly impacts the spending of the approved budgets and conditional grants. In terms of the Constitution and the MFMA, municipalities are required to set procurement targets as approved by the municipal councils through procurement policies that must be aligned with national legislation and regulations. The Provincial Treasury will provide support and advise municipalities on their procurement policies that need to promote and support transformation within municipal procurement.

#### **4. REPRIORITISATION**

The department reprioritised within compensation of employees to ensure alignment with the approved structure and goods and services to align funds within the programme as guided by Programme Assessment Matrix (PAM) and Targeted and Responsible Savings (TARS) tools. The reprioritisation of funds reflect in Financial Governance programme which aligns the budget within compensation of employees and goods and services as well as in Sustainable Fiscal Resource Management programme and Gauteng Audit Services programme which reprioritise and reallocate funds to Administration programme to accommodate cost pressures in operating leases, communication, tools of trade and upscaling the municipal hands-on support programme under Municipal Financial Governance programme.

#### **5. PROCUREMENT**

The department continues to make strides in pioneering open and transparent procurement through the open tender process. This has continued to enhance the oversight role through proactive assurance in monitoring compliance with SCM prescripts. Ensuring open, transparent, and compliant to SCM practices will continue to be a strategic focus for the department.

The department will source and/ or implement the following key projects through the open tender process. First, the multi-disciplinary team to provide technical support to the Chief Directorate: Infrastructure Performance; Second, the development of Information Verification System including support and maintenance.

The department continues to set the standard in terms of clean audits within the procurement space. The department will focus on improving its performance in achieving the provincial targets of procurement spend on the designated groups. The department will formulate sound sourcing strategies in line with the prescripts to ensure an improved performance in empowering businesses owned by women, youth, people with disabilities, military veterans and businesses located in townships. This will ensure that the procurement spend of the department will be representative of Gauteng's demographics and that it will promote equity.

## 6. RECEIPTS AND FINANCING

### 6.1 Summary of receipts

TABLE 14.1: SUMMARY OF RECEIPTS: GAUTENG PROVINCIAL TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
Equitable share	617 244	690 366	718 639	787 853	775 853	775 853	788 414	835 429	870 313
<b>Total receipts</b>	<b>617 244</b>	<b>690 366</b>	<b>718 639</b>	<b>787 853</b>	<b>775 853</b>	<b>775 853</b>	<b>788 414</b>	<b>835 429</b>	<b>870 313</b>

The equitable share spending of the department increased from R617.2 million in 2022/23 to R718.6 million in 2024/25. The main appropriation amounts to R787.8 million, and the revised estimates amount to R775.9 million in 2025/26. The allocation increases from R788.4 million in 2026/27 to R870.3 million in 2028/29. This increase in the allocation over the MTEF includes an additional funding of R15.2 million in 2026/27, of which R5.2 million is for the Early Retirement and Voluntary Exit Programmes and R10 million is for improvement of conditions of service. The carry-through costs of the improvement of conditions of services amounts to R18 million in 2027/28 and R20 million in 2028/29.

The department's MTEF budget provides for various key projects and programmes, such as media services for the province's budget tabling day events and the implementation of the infrastructure performance across the three identified focus areas. The budget also provides for the implementation of accounts payable robotic process automation and the automation of financial statement including support and maintenance, automation of market price data collection business application, Township Economic Revitalisation strategies that will assist department to achieve 40 per cent spending, support to municipalities regarding the implementation of the municipal hands-on support programme and external training (i.e., annual financial statements, GRAP and the Institute of Internal Auditors training) as well as SCM interventions.

TABLE 14.2: SUMMARY OF DEPARTMENTAL RECEIPTS

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
Tax receipts									
Sales of goods and services other than capital assets	525	615	516	665	665	665	565	727	760
Transfers received									
Interest, dividends and rent on land	1 108 424	1 724 593	1 152 006	745 298	745 298	745 298	550 000	814 663	851 322
Sales of capital assets									
Transactions in financial assets and liabilities	473	735	1 807	484	484	1 019	637	529	553
<b>Total departmental receipts</b>	<b>1 109 422</b>	<b>1 725 943</b>	<b>1 154 397</b>	<b>746 447</b>	<b>746 447</b>	<b>746 982</b>	<b>551 202</b>	<b>815 919</b>	<b>852 635</b>

The sources of departmental receipts are interest earned on cash balances, staff parking fees and recovery of debts from previous financial years. The interest revenue accounts for 99.8 percent of the total revenue collected in each financial year.

The interest revenue increased from R1.1 billion in 2022/23 to R1.7 billion in 2023/24 before it reduced to R1.1 billion in 2024/25. This level of interest revenue was due to lower spending by other departments. The interest revenue budget is set conservatively given the reduced cash reserves on investments causing lower collection in interest earned. Over the MTEF, the budget is set at R550 million in 2026/27 to R814.7 million in 2027/28 and R851.3 million in 2028/29.

Sales for goods and services other than capital assets include staff parking fees. The sales increased from R525 000 in 2022/23 to R615 000 in 2023/24 and decreased to R516 000 in 2024/25. The budget for sales of goods and services other than capital assets over the MTEF increases from R565 000 in 2026/27 to R760 000 in 2028/29. The availability of tender documents online enables service providers to download documents for free from the tender portal. This reduces the revenue collected from their sale.

## 7. PAYMENT SUMMARY

### 7.1 Key assumptions

The GPT's plan and vision are anchored in the national and provincial priorities espoused by the NDP and the priorities as identified by the GPU, for the 7<sup>th</sup> Administration. The plan of the GPT is to ensure that the MTDP is realised and that it is adequately resourced.

The following key assumptions inform the budget: the revised inflation for the MTEF period is 3.6 per cent in 2026/27, 3.3 per cent in 2027/28 and 3.1 per cent in 2028/29.

### 7.2 Programme summary

TABLE 14.3: SUMMARY OF PAYMENTS AND ESTIMATES BY PROGRAMME: GAUTENG PROVINCIAL TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
1. Administration	171 098	176 525	182 816	173 975	188 645	188 645	196 626	195 144	203 127
2. Sustainable Fiscal Resource Management	84 974	94 297	98 036	118 559	107 559	107 559	107 021	122 819	126 433
3. Financial Governance	114 375	120 084	127 521	137 584	137 584	137 584	142 322	148 981	155 687
4. Provincial Supply Chain Management	88 029	95 055	104 890	116 895	110 895	110 895	118 790	123 740	129 308
5. Municipal Financial Governance	45 414	70 582	74 343	85 737	85 737	85 737	78 419	82 524	86 238
6. Gauteng Audit Services	113 354	133 823	131 033	155 103	145 433	145 433	145 236	162 221	169 520
<b>Total payments and estimates</b>	<b>617 244</b>	<b>690 366</b>	<b>718 639</b>	<b>787 853</b>	<b>775 853</b>	<b>775 853</b>	<b>788 414</b>	<b>835 429</b>	<b>870 313</b>

## 7.2 Summary of economic classification

TABLE 14.4: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG PROVINCIAL TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Current payments</b>	<b>603 303</b>	<b>681 081</b>	<b>707 565</b>	<b>784 920</b>	<b>761 442</b>	<b>761 277</b>	<b>781 322</b>	<b>832 198</b>	<b>866 936</b>
Compensation of employees	513 428	566 451	604 247	669 385	645 407	645 242	682 162	732 948	763 218
Goods and services	89 875	114 630	103 318	115 535	116 035	116 035	99 160	99 250	103 718
<b>Transfers and subsidies to:</b>	<b>3 121</b>	<b>4 122</b>	<b>4 609</b>	<b>1 621</b>	<b>2 997</b>	<b>3 162</b>	<b>1 696</b>	<b>1 772</b>	<b>1 852</b>
Departmental agencies and accounts			1 654						
Non-profit institutions									
Households	3 121	4 122	2 955	1 621	2 997	3 162	1 696	1 772	1 852
	<b>10 728</b>	<b>5 162</b>	<b>6 443</b>	<b>1 312</b>	<b>11 414</b>	<b>11 414</b>	<b>5 396</b>	<b>1 459</b>	<b>1 525</b>
Machinery and equipment	10 728	5 162	6 443	1 312	11 414	11 414	5 396	1 459	1 525
Software and other intangible assets									
<b>Payments for financial assets</b>	<b>92</b>	<b>1</b>	<b>22</b>						
<b>Total economic classification</b>	<b>617 244</b>	<b>690 366</b>	<b>718 639</b>	<b>787 853</b>	<b>775 853</b>	<b>775 853</b>	<b>788 414</b>	<b>835 429</b>	<b>870 313</b>

The equitable share spending of the department increased from R617.2 million in 2022/23 to R718.6 million in 2024/25. The revised estimates amount to R775.9 million in 2025/26. Over the MTEF the baseline allocation for 2026/27 amounts R788.4 million in 2026/27, increases to R835.4 million in 2027/28 and in 2028/29 it amounts to R870.3 million.

Expenditure on compensation of employees increased from R513.4 million in 2022/23 to a projected amount of R645.2 million in 2025/26. The budget continues to grow in the 2026 MTEF period, from R682.2 million in 2026/27 to R763.2 million in 2028/29, which corresponds with the departmental plans to implement the new organisational structure that was approved by the DPSA. The budget for compensation of employees provides for all personnel related costs including the additional funding for early retirement and additional posts.

On goods and services, the department has made provisions for key projects and initiatives over the 2026 MTEF period, such as the media services for the province's budget tabling day events and the implementation of the Infrastructure Performance across the three identified focus areas. The budget also provides for the Implementation of Accounts Payable Robotic Process Automation and Automation of Financial Statement including support and maintenance, automation of market price data collection business application, Township Economic Revitalisation strategies that will assist department to achieve 40 per cent spending, support to municipalities regarding the implementation of Municipal Standard Chart of Accounts (MSCOA) and General Advisors hands-on support programme, and external training (i.e., annual financial statements, GRAP, Infrastructure Asset Management Training and continued professional development training for internal auditors).

The expenditure for goods and services increases from R89.9 million in 2022/23 to R103.3 million in 2024/25. The revised estimates for 2025/26 are R116 million. The allocation for goods and services over the MTEF is R99.2 million for 2026/27, R99.3 million for 2027/28 and R103.7 million for 2028/29. This budget also provides for operational expenses such as property payments and administrative fees.

Transfers to households increases from R3.1 million in 2022/23 to R4.6 million in 2024/25, revised estimates amount to R3.2 million in 2025/26 and over the 2026 MTEF amounts to R1.7 million in 2026/27 to R1.8 million in 2028/29. This is to provide for external bursaries to disadvantaged students.

Payments for capital assets expenditure decreased from R10.7 million in 2022/23 to R6.4 million in 2024/25. The revised estimates budget in 2025/26 amounts to R11.4 million. Payments for capital assets fund the provision of tools of trade for departmental officials such as Laptops. The resourcing is based on a structured IT equipment refresh process which is

informed by the economically useful life of the various IT assets and warranties. Over the MTEF period, the allocation decreases from R5.4 million in 2026/27 to R1.5 million in 2028/29.

## **7.4 Infrastructure payments**

N/A

### **7.4.1 Departmental infrastructure payments**

N/A

### **7.4.2 Departmental Public-Private-Partnership (PPP) projects**

The department does not have any PPP projects. The Provincial Treasury's oversight responsibilities for PPPs within the province are under Sub-programme: Infrastructure Management (Element: PPP unit).

## **7.5 Transfers**

### **7.5.1 Transfers to public entities**

N/A

### **7.5.2 Transfers to other entities**

N/A

### **7.5.3 Transfers to local government**

N/A

## 8. PROGRAMME DESCRIPTION

### PROGRAMME 1: ADMINISTRATION

#### Programme description

- To provide effective and ethical leadership, management and administrative support to enable the Department to deliver on its mandate.

#### Programme objectives

- To provide proactive political, strategic, and administrative support to the MEC.
- To execute the mandate of the Treasury.
- To ensure sound financial management in the GPT.
- To ensure compliance to good governance principles by providing corporate support services to the Department.
- To manage and coordinate the implementation of strategic management services.

TABLE 14.6: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
1. Office of the MEC	7 693	8 269	8 411	9 624	8 824	8 860	9 159	9 571	10 001
2. Office of the HOD	11 447	13 729	14 651	16 002	15 702	15 706	17 363	17 489	18 275
3. Corporate Management	102 256	105 078	99 237	97 579	97 174	96 767	108 008	112 598	116 868
4. Financial Management Services (CFO)	38 464	38 648	48 840	38 481	54 483	54 851	49 138	41 944	43 832
5. Strategy Management and Transformation Program	11 238	10 801	11 677	12 289	12 462	12 461	12 958	13 542	14 151
<b>Total payments and estimates</b>	<b>171 098</b>	<b>176 525</b>	<b>182 816</b>	<b>173 975</b>	<b>188 645</b>	<b>188 645</b>	<b>196 626</b>	<b>195 144</b>	<b>203 127</b>

TABLE 14.7: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Current payments</b>	<b>158 861</b>	<b>169 745</b>	<b>172 691</b>	<b>171 042</b>	<b>175 042</b>	<b>174 981</b>	<b>189 534</b>	<b>191 913</b>	<b>199 750</b>
Compensation of employees	109 584	121 801	130 652	141 786	135 286	135 225	150 129	158 572	164 905
Goods and services	49 277	47 944	42 039	29 256	39 756	39 756	39 405	33 341	34 845
Interest and rent on land									
<b>Transfers and subsidies to:</b>	<b>1 488</b>	<b>1 617</b>	<b>3 682</b>	<b>1 621</b>	<b>2 189</b>	<b>2 250</b>	<b>1 696</b>	<b>1 772</b>	<b>1 852</b>
Provinces and municipalities									
Households	1 488	1 617	2 028	1 621	2 189	2 250	1 696	1 772	1 852
	<b>10 728</b>	<b>5 162</b>	<b>6 443</b>	<b>1 312</b>	<b>11 414</b>	<b>11 414</b>	<b>5 396</b>	<b>1 459</b>	<b>1 525</b>
Machinery and equipment	10 728	5 162	6 443	1 312	11 414	11 414	5 396	1 459	1 525
Software and other intangible assets									
<b>Payments for financial assets</b>	<b>21</b>	<b>1</b>							
<b>Total economic classification</b>	<b>171 098</b>	<b>176 525</b>	<b>182 816</b>	<b>173 975</b>	<b>188 645</b>	<b>188 645</b>	<b>196 626</b>	<b>195 144</b>	<b>203 127</b>

The expenditure for Administration programme increased from R171.1 million in 2022/23 to R182.8 million in 2024/25. The revised estimate for 2025/26 amounts to R188.6 million in line with the funding requirements of the programme. Over the MTEF, the budget allocation increases from R196.6 million in the 2026/27 financial year to R203.1 million in 2028/29.

Expenditure on compensation of employees increased from R109.6 million in 2022/23 to R130.6 million in the 2024/25 financial year. The revised estimate for 2025/26 amounts to R135.2 million. Over the MTEF, the budget allocation is R150.1 million in 2026/27, R158.6 million in 2027/28 and R164.9 million in 2028/29. The increase in compensation of employees is

due to increase in capacity to support the growth in the department in terms of personnel and functions. The budget for compensation of employees provides for all personnel related costs.

The main cost drivers under goods and services are utilities, external audit costs, lease payments, communication, bursaries and property payments. The department also has various projects earmarked and catered for under goods and services such as the subscription to the media services monitoring programme and Corporate Performance and Evaluation Information Systems such as MERMS.

Payments for capital assets expenditure was R10.7 million in 2022/23, R5.1 million in 2023/24 and R6.4 million in 2024/25. The revised estimate budget for 2025/26 amounts to R11.4 million. Over the MTEF, the budget allocation reduces from R5.4 million in 2026/27 to R1.5 million in 2028/29. Payments for capital assets mainly fund the provision of tools of trade for departmental officials such as Laptops and desktops. The resourcing is based on a structured IT equipment refresh process which is informed by the economically useful life of the various IT assets and warranties.

The expenditure and revised estimate on transfers and subsidies relates to the payment of leave gratuities to former employees, external bursaries to underprivileged students and injury on duty claims.

## SERVICE DELIVERY MEASURES

### PROGRAMME1: ADMINISTRATION

Programme performance measures	Estimated performance	Medium-term estimates		
	2025/26	2026/27	2027/28	2028/29
AG audit outcome	Unqualified audit outcome with no other matters in the audit report	Unqualified audit opinion with no material matters in the audit report	Unqualified audit opinion with no material matters in the audit report	Unqualified audit opinion with no material matters in the audit report
% Of supplier payments paid within 30 days after receipt of valid invoice	100%	100%	100%	100%
Approved APP submitted to GPL as per prescribed timelines	28 February 2026	Approved APP submitted to GPL as per prescribed timelines	Approved APP submitted to GPL as per prescribed timelines	Approved APP submitted to GPL as per prescribed timelines
Approved departmental risk register produced as per prescribed timelines.	31 March 2026	Approved departmental risk register produced by 31 March 2027	Approved departmental risk register produced by 31 March 2028	Approved departmental risk register produced by 31 March 2029
Number of reports submitted to OoP to monitor the implementation of GEYODI programmes.	4	4	4	4
% Of women representation in SMS level	50%	50%	50%	50%
% Of youth in development programmes against filled staff establishment	10%	10%	10%	10%

**PROGRAMME 2 : SUSTAINABLE FISCAL RESOURCE MANAGEMENT****Programme description**

- To enforce the effective and efficient administration of fiscal resources at provincial institutions.

**Programme objectives**

- To provide socio-economic research and analysis as well as ensure effective oversight over revenue.
- To ensure the effective and efficient administration of provincial and fiscal resources by departments, entities.
- To enhance and monitor infrastructure performance of provincial departments, entities and municipalities.
- To promote and enforce transparency and effective management of the provincial financial assets' portfolio.
- To provide oversight, guidance and input into sector budget, planning, budget implementation and execution as well as monitoring and evaluation and report on financial and non-financial performance in provincial institutions.

**TABLE 14.8: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: SUSTAINABLE FISCAL RESOURCE MANAGEMENT**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
1. Programme Support/ Office of the DDG	3 305	3 552	3 799	15 094	7 801	7 839	4 851	6 114	6 387
2. Budget Management	29 727	33 130	30 593	29 568	32 151	32 113	30 997	32 392	33 852
3. Economic and Fiscal Policy Oversight	12 786	12 701	12 551	17 021	14 159	14 159	13 750	17 512	17 343
4. Infrastructure Management	9 774	15 553	17 112	19 786	18 362	18 362	19 604	25 711	26 867
5. Financial Asset and Liabilities Management	13 790	14 553	15 726	17 235	17 134	17 134	17 528	18 840	19 688
6. Public Finance	15 592	14 808	18 255	19 855	17 952	17 952	20 291	22 250	22 296
<b>Total payments and estimates</b>	<b>84 974</b>	<b>94 297</b>	<b>98 036</b>	<b>118 559</b>	<b>107 559</b>	<b>107 559</b>	<b>107 021</b>	<b>122 819</b>	<b>126 433</b>

**TABLE 14.9: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: SUSTAINABLE FISCAL RESOURCE MANAGEMENT**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Current payments</b>	<b>84 779</b>	<b>94 272</b>	<b>97 805</b>	<b>118 559</b>	<b>107 509</b>	<b>107 509</b>	<b>107 021</b>	<b>122 819</b>	<b>126 433</b>
Compensation of employees	71 376	74 477	80 155	90 378	83 328	83 328	90 033	105 066	107 882
Goods and services	13 403	19 795	17 650	28 181	24 181	24 181	16 988	17 753	18 551
Interest and rent on land									
<b>Transfers and subsidies to:</b>	<b>195</b>	<b>25</b>	<b>231</b>		<b>50</b>	<b>50</b>			
Departmental agencies and accounts									
Households	195	25	231		50	50			
Buildings and other fixed structures									
Land and sub-soil assets									
<b>Payments for financial assets</b>									
<b>Total economic classification</b>	<b>84 974</b>	<b>94 297</b>	<b>98 036</b>	<b>118 559</b>	<b>107 559</b>	<b>107 559</b>	<b>107 021</b>	<b>122 819</b>	<b>126 433</b>

The filling of vacant positions on the newly approved structure caused the expenditure for Sustainable Fiscal Resource Management to increase from R85 million in 2022/23 to R98 million in 2024/25. The revised estimate for 2025/26 is R107.6 million. The budget is expected to increase over the MTEF from R107 million in 2026/27 to R126.4 million in 2028/29 to cover personnel costs and goods and services.

Expenditure on compensation of employees increased from R71.4 million in 2022/23 to R80.2 million in 2024/25. The revised estimate amounts to R83.3 million for 2025/26 financial year. The budget for compensation of employees over the MTEF increases from R90 million in 2026/27 to R105.1 million in 2027/28 and R107.9 million in 2028/29 to accommodate the requirements of the organisational structure.

Expenditure on goods and services has increased from R13.4 million in 2022/23 to R19.8 million in 2023/24 and R17.6 million in 2024/25. The revised estimate amounts to R24.2 million for 2025/26. Over the MTEF, the allocation for goods and services is R17 million in 2026/27, R17.7 million in 27/28 and R18.5 million in 2028/29. The main cost drivers under this programme are media services, reviews of the infrastructure assessment report for departments to ensure alignment of infrastructure planning documents and printing of provincial publications such as SERO, MTBPS, budget books.

The expenditure and revised estimate on transfers and subsidies relates to the payment of leave gratuities to former employees and injury on duty claims.

## SERVICE DELIVERY MEASURES

### PROGRAMME 2: SUSTAINABLE FISCAL RESOURCE MANAGEMENT

Programme performance measures	Estimated performance	Medium-term estimates		
	2025/26	2026/27	2027/28	2028/29
Number of spatially referenced and gender responsive MTEF and adjustment budgets tabled in line with prescribed timeframes	1 MTEF spatially referenced budget tabled in line with prescribed timeframes	1 MTEF spatially referenced, and gender responsive budget tabled in line with prescribed timeframes	1 MTEF spatially referenced, and gender responsive budget tabled in line with prescribed timeframes.	1 MTEF spatially referenced, and gender responsive budget tabled in line with prescribed timeframes
	1 spatially referenced and gender responsive adjustment budget tabled in line with prescribed timeframes	1 spatially referenced and gender responsive adjustment budget tabled in line with prescribed timeframes	1 spatially referenced and gender responsive adjustment budget tabled in line with prescribed timeframes	1 spatially referenced and gender responsive adjustment budget tabled in line with prescribed timeframes
% Of assessment reports of the submitted planning documents completed and submitted to the departments before the prescribed legislated timeframe	100%	100%	100%	100%
Cash disbursed to departments do not exceed appropriation	Cash disbursed to departments do not exceed appropriation	Cash disbursed to departments do not exceed appropriation	Cash disbursed to departments do not exceed appropriation.	Cash disbursed to departments do not exceed appropriation
AG Audit outcome for the Provincial Revenue Fund	Unqualified audit opinion with no other matters	Unqualified audit opinion with no other matters	Unqualified audit opinion with no other matters	Unqualified audit opinion with no other matters
% Of own revenue collected against own revenue appropriation	100% of own revenue appropriation collected.	100% of own revenue appropriation collected.	100% of own revenue appropriation collected.	100% of own revenue appropriation collected.
Number of SERO tabled together with the Main Budget	1 SERO publication tabled at provincial legislature together with the Main Budget	1 SERO publication tabled at provincial legislature together with the Main Budget	1 SERO publication tabled at provincial legislature together with the Main Budget	1 SERO publication tabled at provincial legislature together with the Main Budget
Number of MTBPS tabled together with the Adjustment budget	1 MTBPS tabled together with the Adjustment budget	1 MTBPS tabled together with the Adjustment budget	1 MTBPS tabled together with the Adjustment budget	1 MTBPS tabled together with the Adjustment budget
Number of Provincial Gazettes on allocations to schools and hospitals published	2 Gazettes on allocations to schools and hospitals published	2 Gazettes on allocations to schools and hospitals published	2 Gazettes on allocations to schools and hospitals published	2 Gazettes on allocations to schools and hospitals published.
Number of legislated provincial reports produced according to the National Treasury (NT) timeframes (i.e., Departmental IYM reports and Entities' IYM reports)	12 IYM submissions for departments	12 Consolidated IYM reports for departments	12 Consolidated IYM reports for departments	12 Consolidated IYM reports for departments.
	40 individual IYM submissions for entities	40 Individual IYM reports for entities	40 Individual IYM reports for entities	40 Individual IYM reports for entities

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Number of expenditure reviews undertaken	New Indicator	2 expenditure reviews	2 expenditure reviews	2 expenditure reviews
Number of annual tariff fees reviewed.	1 tariff fee reviewed annually	1 tariff fee reviewed annually	1 tariff fee reviewed annually	1 tariff fee reviewed annually.

**PROGRAMME 3: FINANCIAL GOVERNANCE****Programme description**

- To promote accountability through substantive reflection of financial activities as well as compliance with financial standards, norms and standards as contained in the PFMA.

**Programme objectives**

- To provide advisory services, monitor and enforce compliance with the PFMA.
- To provide oversight and managements of transversal financial systems and ensure compliance in the implementation of new provincial automation processes
- To manage and provide oversight on provincial audit and risk management services.
- To enforce the effective implementation of accounting practices and prepare accurate consolidated financial statements.

**TABLE 14.10: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: FINANCIAL GOVERNANCE**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
1. FG Programme Support	1 483	2 128	1 654	3 863	3 863	3 918	2 794	3 441	3 594
2. Provincial Accounting Services	55 444	60 197	63 933	67 764	67 764	67 744	73 404	78 009	81 523
3. Transversal Internal Audit and Risk Management	19 125	18 949	20 015	22 477	22 477	22 442	20 872	20 244	21 155
4. Compliance	4 143	3 869	4 101	6 316	6 316	6 316	4 606	6 903	7 214
5. Transversal Financial Information Management Systems and SAP ERP Process and System Support	34 180	34 941	37 818	37 164	37 164	37 164	40 646	40 384	42 201
<b>Total payments and estimates</b>	<b>114 375</b>	<b>120 084</b>	<b>127 521</b>	<b>137 584</b>	<b>137 584</b>	<b>137 584</b>	<b>142 322</b>	<b>148 981</b>	<b>155 687</b>

**TABLE 14.11: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: FINANCIAL GOVERNANCE**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Current payments</b>	<b>114 131</b>	<b>119 485</b>	<b>127 101</b>	<b>137 584</b>	<b>137 395</b>	<b>137 395</b>	<b>142 322</b>	<b>148 981</b>	<b>155 687</b>
Compensation of employees	105 353	111 454	116 226	127 085	126 896	126 896	130 299	137 464	143 652
Goods and services	8 778	8 031	10 875	10 499	10 499	10 499	12 023	11 517	12 035
Interest and rent on land									
<b>Transfers and subsidies to:</b>	<b>205</b>	<b>599</b>	<b>402</b>		<b>189</b>	<b>189</b>			
Provinces and municipalities									
Households	205	599	402		189	189			
Machinery and equipment									
Software and other intangible assets									
<b>Payments for financial assets</b>	<b>39</b>		<b>18</b>						
<b>Total economic classification</b>	<b>114 375</b>	<b>120 084</b>	<b>127 521</b>	<b>137 584</b>	<b>137 584</b>	<b>137 584</b>	<b>142 322</b>	<b>148 981</b>	<b>155 687</b>

Expenditure for the Financial Governance programme increased from R114.4 million in the 2022/23 financial year to R127.5 million in the 2024/25 financial year. The 2025/26 revised estimate amounts to R137.4 million. The budget allocation over the MTEF period is R142.3 million in 2026/27, R149 million in 2027/28 and R155.7 million in the 2028/29 financial years. The increase will fund various system developments and enhancement projects as a commitment to modernising the public service for effective service delivery.

Expenditure on compensation of employees increased from R105.3 million in 2022/23 to R116.2 million in 2024/25. The revised estimate for 2025/26 amounts to R126.9 million. The budget increases over the MTEF from R130.3 million in 2026/27 to R143.6 million in 2028/29 to fund the requirements of the approved organisational structure.

Goods and services expenditure increased from R8.8 million in 2022/23 to R10.9 million in 2024/25. The revised estimate for 2025/26 is R10.5 million. Over the MTEF, the goods and services budget are projected to average R12 million between 2026/27 to 2028/29 financial years. The spending focus over the MTEF will be on implementation of the Accounts Payable Robotic Process Automation, the automation of financial statements including support and maintenance and payment for audit committee members. These efforts are in line with the promotion of accountability through substantive reflection of financial activities as well as compliance with financial norms and standards.

The expenditure and revised estimate on transfers and subsidies relates to the payment of leave gratuities to former employees and injury on duty claims.

## SERVICE DELIVERY MEASURES

### PROGRAMME 3: FINANCIAL GOVERNANCE

Programme performance measures	Estimated Performance	Medium-term estimates		
	2025/26	2026/27	2027/28	2028/29
Annual Financial Statements from GPG departments submitted to AGSA by prescribed timeframes	100%	15 Annual Financial Statements from GPG departments submitted by 31 May	15 Annual Financial Statements from GPG departments submitted by 31 May	15 Annual Financial Statements from GPG departments submitted by 31 May
Annual Financial Statements from entities submitted to AGSA by prescribed timeframes	100%	15 Annual Financial Statements from entities submitted by 31 May	15 Annual Financial Statements from entities submitted by 31 May	15 Annual Financial Statements from entities submitted by 31 May
Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines	24/25 Consolidated Annual Financial Statements submitted at Legislature in line with prescribed timelines.	25/26 Consolidated Annual Financial Statements submitted at Legislature in line with prescribed timelines	26/27 Consolidated Annual Financial Statements submitted at Legislature in line with prescribed timelines	27/28 Consolidated Annual Financial Statements submitted at Legislature in line with prescribed timelines
Number of departmental 30-day suppliers' payment compliance reports produced.	4	4	4	4
% Of supplier invoices submitted electronically	95%	98%	98%	98%
Number of audit committee cluster meetings held per quarter.	25	25	25	25

**PROGRAMME 4: PROVINCIAL SUPPLY CHAIN MANAGEMENT****Programme description**

- To promote and enforce transparency and effective Supply Chain Management

**Programme objective**

- To establish uniform SCM policy, norms and standards, governance mechanisms and to enforce compliance.
- To provide SCM client support within the GPG.
- To establish SCM transversal contract management and strategic procurement mechanisms.

**TABLE 14.12: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: PROVINCIAL SUPPLY CHAIN MANAGEMENT**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
1. Programme Support/ Office of the DDG	6 988	8 357	12 290	17 167	10 940	10 940	11 710	12 237	12 787
2. SCM Norms and Standards, Governance, Compliance, Monitoring and Evaluation	16 534	15 296	16 669	20 338	18 842	18 842	21 336	22 297	23 300
3. Governance, Compliance, Monitoring and Evaluation									
4. SCM Client Support	37 099	39 827	42 011	44 268	44 495	44 495	47 476	46 885	48 995
5. Strategic Procurement									
6. Contract Management and Strategic Procurement	27 408	31 575	33 920	35 122	36 618	36 618	38 268	42 321	44 226
<b>Total payments and estimates</b>	<b>88 029</b>	<b>95 055</b>	<b>104 890</b>	<b>116 895</b>	<b>110 895</b>	<b>110 895</b>	<b>118 790</b>	<b>123 740</b>	<b>129 308</b>

**TABLE 14.13: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: PROVINCIAL SUPPLY CHAIN MANAGEMENT**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Current payments</b>	<b>87 096</b>	<b>93 684</b>	<b>104 849</b>	<b>116 895</b>	<b>110 326</b>	<b>110 303</b>	<b>118 790</b>	<b>123 740</b>	<b>129 308</b>
Compensation of employees	82 832	88 184	94 369	102 927	102 358	102 335	110 426	115 000	120 175
Goods and services	4 264	5 500	10 480	13 968	7 968	7 968	8 364	8 740	9 133
Interest and rent on land									
<b>Transfers and subsidies to:</b>	<b>927</b>	<b>1 371</b>	<b>41</b>		<b>569</b>	<b>592</b>			
Non-profit institutions									
Households	927	1 371	41		569	592			
Land and sub-soil assets									
Software and other intangible assets									
<b>Payments for financial assets</b>	<b>6</b>								
<b>Total economic classification</b>	<b>88 029</b>	<b>95 055</b>	<b>104 890</b>	<b>116 895</b>	<b>110 895</b>	<b>110 895</b>	<b>118 790</b>	<b>123 740</b>	<b>129 308</b>

Expenditure for Provincial Supply Chain Management programme was R88 million in 2022/23, R95 million in 2023/24 and R104.9 million in 2024/25 financial years. The revised estimate for 2025/26 amounts to R110.9 million to implement crucial interventions for improvement of supply chain management in the province. The allocation over the MTEF amount to R118.8 million in 2026/27, R123.7 million in 2027/28 and R129.3 million in 2028/29. These allocations provide for increasing the capacity in the various sub-units within the programme; for supplier development to support the Township Economy Revitalisation Strategy and automation of market price data collection business application.

Expenditure on compensation of employees increased from R82.8 million in 2022/23 to R94.3 in 2024/25 million due to the filling of vacant posts on the new approved structure. The revised estimate for 2025/26 amounts to R102.3 million. Over the

MTEF, the budget increases from R110.4 million in 2026/27 to R120.2 million in 2028/29 to capacitate the various business units within the programme.

Expenditure on goods and services R4.3 million in 2022/23, R5.5 million in 2023/24 and R10.5 million in 2024/25. The revised estimate for 2025/26 amounts to R7.9 million. The allocation for goods and services over the MTEF is R8.3 million for 2026/27, R8.7 million for 2027/28 and R9.1 million for 2028/29. Over the MTEF, focus will be on the funding of Township Economy Revitalisation Strategy, automation of market price data collection business application, the Procure-to-pay Gautrain Management Agency Pilot System as well as other operational requirements.

The expenditure and revised estimate on transfers and subsidies relates to the payment of leave gratuities to former employees and injury on duty claims.

## SERVICE DELIVERY MEASURES

### PROGRAMME 4: PROVINCIAL SUPPLY CHAIN MANAGEMENT

Programme performance measures	Estimated performance	Medium-term estimates		
	2025/26	2026/27	2027/28	2028/29
Number of preferential procurement spending reports produced on the spend towards township-based suppliers and designated groups in Gauteng.	4	4	4	4
Number of supplier development initiatives provided to Gauteng township-based suppliers and companies owned by designated groups.	8	8	8	8
Number of registers produced on the implementation and monitoring of the SCM Compliance Risk and Monitoring Tool (CRAM) for 15 departments.	56	30	30	30
Number of registers produced on the implementation and monitoring of the SCM Compliance Risk and Monitoring Tool (CRAM) for 8 public entities.	32	16	16	16
Number of reports produced on monitoring implementation of the procurement plan including the open tender process (OTP) by 15 departments.	28	30	30	30
Number of reports produced on monitoring implementation of the procurement plan including the open tender process (OTP) by 8 public entities.	16	16	16	16

**PROGRAMME 5: MUNICIPAL FINANCIAL GOVERNANCE****Programme description**

- To monitor, support and enable financial sustainability and viability in Local Government through improved compliance to the MFMA, enhanced fiscal discipline, effective cooperative governance and through the provision of capacity building initiatives.

**Programme objective**

- Ensure optimal and sustainable budget management and monitor the effective and efficient compliance with financial assets and liabilities management.
- Monitor compliance with financial management and annual reporting frameworks. Enhance, monitor and enforce transparent and effective asset management and coordinate, monitor and report on SCM implementation.
- Ensure municipal compliance on financial management

**TABLE 14.14: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB PROGRAMME: MUNICIPAL FINANCIAL GOVERNANCE**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
1. Programme Support/ Office of the DDG	13 610	24 522	23 464	28 863	28 648	28 612	23 394	22 690	23 711
2. Local Government Financial Services	14 770	19 696	19 257	19 420	19 455	19 455	21 157	22 109	23 104
3. Municipal Accounting Reporting and Asset Management	7 436	14 660	16 144	20 104	20 264	20 295	18 431	20 426	21 345
4. Municipal Compliance and Financial Management Support	9 598	11 704	15 478	17 350	17 370	17 375	15 437	17 299	18 078
<b>Total payments and estimates</b>	<b>45 414</b>	<b>70 582</b>	<b>74 343</b>	<b>85 737</b>	<b>85 737</b>	<b>85 737</b>	<b>78 419</b>	<b>82 524</b>	<b>86 238</b>

**TABLE 14.15: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: MUNICIPAL FINANCIAL GOVERNANCE**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Current payments</b>	<b>45 303</b>	<b>70 341</b>	<b>74 274</b>	<b>85 737</b>	<b>85 737</b>	<b>85 737</b>	<b>78 419</b>	<b>82 524</b>	<b>86 238</b>
Compensation of employees	40 071	49 559	55 660	63 618	63 618	63 618	62 080	67 207	70 232
Goods and services	5 232	20 782	18 614	22 119	22 119	22 119	16 339	15 317	16 006
Interest and rent on land									
<b>Transfers and subsidies to:</b>	<b>111</b>	<b>241</b>	<b>65</b>						
Provinces and municipalities									
Households	111	241	65						
Software and other intangible assets									
<b>Payments for financial assets</b>			<b>4</b>						
<b>Total economic classification</b>	<b>45 414</b>	<b>70 582</b>	<b>74 343</b>	<b>85 737</b>	<b>85 737</b>	<b>85 737</b>	<b>78 419</b>	<b>82 524</b>	<b>86 238</b>

Municipal Financial Governance spending increased from R45.4 million in 2022/23 to R74.3 million in 2024/25. The revised estimate for 2025/26 is R85.7 million. The allocation over MTEF amounts to R78.4 million in 2026/27, R82.5 million in 2027/28 and R86.2 million in 2028/29.

Personnel spending increased from R40.1 million in 2022/23 to R55.7 million in 2024/25. The revised estimate for 2025/26 is R63.6 million. The budget increases from R62.1 million in 2026/27 to R70.2 million in 2028/29 over the MTEF.

Expenditure on goods and services increased from R5.2 million in 2022/23 to R18.6 million in 2024/25 due to the introduction of Municipal Economic Review and Outlook publication( MERO). The revised estimate for 2025/26 is R22.1 million. The allocation over the MTEF is R16.3 million for 2026/27, R15.3 million for 2027/28 and R16 million for 2028/29.

The expenditure estimates over MTEF makes provision for the printing of gazettes, travel expenditure to municipalities, municipal IQ subscription as well as external training and development for municipalities. The projects that will be supported by the programme are Municipal Standard Chart of Accounts (MSCOA) and General Advisors hands-on support, and external training namely: Annual Financial Statements, GRAP, Infrastructure Asset Management Training and continued professional development training for internal auditors.

## SERVICE DELIVERY MEASURES

### PROGRAMME 5: MUNICIPAL FINANCIAL GOVERNANCE

Programme performance measures	Estimated performance	Medium-term estimates		
	2025/26	2026/27	2027/28	2028/29
% Of IGR engagement recommendations/ resolutions tracked at delegated municipalities	100%	100%	100%	100%
Number of structured capacity building initiatives provided to municipalities in Gauteng.	5	5	5	5
% Of MFMA compliance assessment recommendations tracked at delegated municipalities	100%	100%	100%	100%
Number of municipal budget assessments conducted for Gauteng municipalities.	24	24	24	24
% of assessment reports on the implementation of the submitted budget funding plans of delegated municipalities with unfunded budgets	100%	100%	100%	100%
Number of gazettes published on provincial grants allocated to Gauteng Municipalities	3	2	2	2
Number of MERO published on allocation of resources and policy decisions.	1	1	0	1
% Of assessment reports produced on the submitted AFS by delegated municipalities	100%	100%	100%	100%

**PROGRAMME 6 : GAUTENG AUDIT SERVICES****Programme description**

- To render audit services in the GPG departments and trading entities with the aim of improving internal control environment, risk management and governance processes.

**Programme objective**

- Conduct quality assurance reviews to ensure audit compliance with the international standards for the professional practice of internal auditing of the Institute of Internal Auditors.
- Manage and ensure performance of risk and compliance audit for the GPG.
- Manage and conduct performance and computer audits for GPG departments.

**TABLE 14.16: SUMMARY OF PAYMENTS AND ESTIMATES: GAUTENG AUDIT SERVICES**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
1. Programme Support/ Office of the DDG	15 755	21 577	14 737	24 894	23 894	23 806	18 538	25 642	26 796
2. Risk and Compliance Audit Services (Cluster1,2,3)	37 757	41 568	42 898	48 849	44 028	44 028	46 596	49 738	51 976
3. Risk and Compliance Audit Services (Cluster 4,5,6)	24 396	29 446	30 300	35 121	32 224	32 224	33 236	36 298	37 931
4. Performance and Computer Audit Services	35 446	41 232	43 098	46 239	45 287	45 375	46 866	50 543	52 817
<b>Total payments and estimates</b>	<b>113 354</b>	<b>133 823</b>	<b>131 033</b>	<b>155 103</b>	<b>145 433</b>	<b>145 433</b>	<b>145 236</b>	<b>162 221</b>	<b>169 520</b>

**TABLE 14.17: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG AUDIT SERVICES**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Current payments</b>	<b>113 133</b>	<b>133 554</b>	<b>130 845</b>	<b>155 103</b>	<b>145 433</b>	<b>145 352</b>	<b>145 236</b>	<b>162 221</b>	<b>169 520</b>
Compensation of employees	104 212	120 976	127 185	143 591	133 921	133 840	139 195	149 639	156 372
Goods and services	8 921	12 578	3 660	11 512	11 512	11 512	6 041	12 582	13 148
Interest and rent on land									
<b>Transfers and subsidies to:</b>	<b>195</b>	<b>269</b>	<b>188</b>			<b>81</b>			
Provinces and municipalities									
Households	195	269	188			81			
Machinery and equipment									
<b>Payments for financial assets</b>	<b>26</b>								
<b>Total economic classification</b>	<b>113 354</b>	<b>133 823</b>	<b>131 033</b>	<b>155 103</b>	<b>145 433</b>	<b>145 433</b>	<b>145 236</b>	<b>162 221</b>	<b>169 520</b>

Expenditure for Gauteng Audit Services programme increased from R113.3 million in 2022/23 to R131 million in 2024/25. The programme's expenditure is driven by compensation of employees as most of the audit work is personnel driven. Over MTEF, increasing the capacity of the programme is prioritised to enable the programme to deliver on its mandate that contributes towards the achievement of clean audits in the province.

Personnel costs increased from R104.2 million in 2022/23 to R127.1 million in 2024/25. The revised estimate amounts to R133.8 million in 2025/26. Over the MTEF, the budget allocation increases from R139.2 million in 2026/27 to R156.4 million in 2028/29. The programme is envisaged to increase its staff over the MTEF and is actively recruiting in the audit market and adopting various strategies to attract and retain audit talent.

The expenditure for goods and services increases from R8.9 million in 2022/23 to R3.7 million in 2024/25. The revised estimate for 2025/26 is R11.5 million. The budget for goods and services over the MTEF increases from R6 million in 2026/27 to R13.1 million in 2028/29 financial year. Goods and services under this programme consist mainly of provision for specialised auditors who are not available internally, necessitating the augmentation of this gap by using consultants to assist with the

execution of the specialised audits. The department anticipate increases in support requirements for departments and entities for strengthening of internal controls and clean governance, hence no cuts have been implemented for this area.

## SERVICE DELIVERY MEASURES

### PROGRAMME 6: GAUTENG AUDIT SERVICES

Programme performance measures	Estimated performance	Medium-term estimates		
	2025/26	2026/27	2027/28	2028/29
% Of audit reports issued to departments and trading entities against the approved audit plans	95%	95%	95%	95%
Audit committee approved risk- based audit plans for departments and trading entities submitted according to the Audit Committee timelines.	31 March	Risk-based audit plans for all departments and entities submitted to the Audit committee by 31 March	Risk-based audit plans for all departments and entities submitted to the Audit committee by 31 March	Risk-based audit plans for all departments and entities submitted to the Audit committee by 31 March
% Of Internal Audit recommendations tracked at departments and trading entities	100%	100%	100%	100%
% Of Internal Audit reports issued on Auditor General's management report findings followed up through a follow-up audit	100%	100%	100%	100%
Number of annual internal control assessments compiled	20	20	20	20

## **9. OTHER PROGRAMME INFORMATION**

### **91. Personnel numbers and costs**

TABLE 14.18: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS BY COMPONENT

R thousands	Actual			Revised estimate			Medium-term expenditure estimate				Average annual growth over MTEF						
	2023/24		2024/25	2025/26		2026/27	2027/28		2028/29		2025/26 - 2028/29						
	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Filled posts	Additional posts	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel growth rate	Costs of growth rate Total					
<b>Salary level</b>																	
1 – 6	339	85 200	340	88 193	298	86 669	230	75	305	93 402	305	110 159	305	115 114	-	7,5%	15,0%
7 – 10	449	213 758	446	242 185	400	263 358	418	418	418	280 295	418	318 970	418	332 526	-	6,9%	43,3%
11 – 12	179	126 574	178	135 621	152	145 067	161	161	161	154 806	161	175 155	161	181 125	-	5,7%	23,9%
13 – 16	93	85 062	91	97 115	77	108 550	82	82	82	115 473	82	127 247	82	132 972	-	5,0%	17,6%
Other	5	2 834	5	3 337	1	603	2	2	2	1 266	2	1 417	2	1 481	-	5,4%	0,2%
<b>Total</b>	<b>1 065</b>	<b>513 428</b>	<b>1 060</b>	<b>566 451</b>	<b>928</b>	<b>604 247</b>	<b>893</b>	<b>75</b>	<b>968</b>	<b>645 242</b>	<b>968</b>	<b>732 948</b>	<b>968</b>	<b>763 218</b>	-	<b>6,4%</b>	<b>100,0%</b>
<b>Programme</b>																	
1. Administration	324	109 584	320	121 801	292	130 652	225	75	300	135 225	300	158 572	300	164 905	-	6,8%	21,6%
2. Sustainable Fiscal Resource Management	102	71 376	102	74 477	84	80 155	90	90	90	83 328	90	105 066	90	107 882	-	9,5%	13,7%
3. Financial Governance	203	105 353	202	111 454	173	116 226	183	183	183	126 896	183	137 464	183	143 652	-	5,2%	19,0%
4. Provincial Supply Chain Management	160	82 832	160	88 184	143	94 369	148	148	148	102 335	148	110 426	148	120 175	-	6,2%	15,9%
5. Municipal Financial Governance	89	40 071	89	49 559	67	55 660	73	73	73	63 618	73	67 207	73	70 232	-	4,0%	9,3%
6. Gauteng Audit Services	187	104 212	187	120 976	169	127 185	174	174	174	133 840	174	149 639	174	156 372	-	6,2%	20,5%
Direct charges															-	-	-
<b>Total</b>	<b>1 065</b>	<b>513 428</b>	<b>1 060</b>	<b>566 451</b>	<b>928</b>	<b>604 247</b>	<b>893</b>	<b>75</b>	<b>968</b>	<b>645 242</b>	<b>968</b>	<b>732 948</b>	<b>968</b>	<b>763 218</b>	-	<b>6,4%</b>	<b>100,0%</b>
Public Service Act appointees not covered by OSDs																	
Public Service Act appointees still to be covered by OSDs	1 065	513 428	1 060	566 451	928	604 247	968	1	969	657 407	968	716 727	968	763 218	-0,0%	5,1%	100,0%
Professional Nurses, Staff																	

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R thousands	Actual				Revised estimate				Medium-term expenditure estimate				Average annual growth over MTEF						
	2022/23		2023/24		2024/25		2025/26		2026/27		2027/28		2028/29		2025/26 - 2028/29				
	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Filled posts	Additional posts	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel growth rate	Costs growth rate	% Costs of Total		
Nurses and Nursing Assistants																			
Legal Professionals																			
Social Services Professions																			
Engineering Professions and related occupations																			
Medical and related professionals																			
Therapeutic, Diagnostic and other related Allied Health Professionals																			
Educators and related professionals																			
Others such as interns, EPWP, learnerships, etc																			
<b>Total</b>	<b>1 065</b>	<b>513 428</b>	<b>1 060</b>	<b>566 451</b>	<b>928</b>	<b>604 247</b>	<b>968</b>	<b>1</b>	<b>969</b>	<b>657 407</b>	<b>968</b>	<b>682 162</b>	<b>968</b>	<b>716 727</b>	<b>968</b>	<b>763 218</b>	<b>-0,0%</b>	<b>5,1%</b>	<b>100,0%</b>

The department's personnel costs increased from R513.4 million in 2022/23 to R604.2 million in 2024/25. Personnel numbers decreased from 1 065 in 2022/23 to 928 in 2024/25. The decrease is due to posts being abolished. The base headcount is capped at 923 employees (inclusive of permanent, contract employees and interns) based on the funded posts. The department projects 968 posts throughout the 2026 MTEF. The department will continue to reprioritise and only fill critical posts in line with the availability of budget, and the concurred structure would be incorporated in terms of projections for headcount in the next financial years. Personnel numbers are in line with the department's plan to fill vacant posts and implement the new structure. The significant growth in personnel costs and numbers is to ensure that the department continues to provide adequate oversight and technical support to GPG departments.

## 9.2 Training

TABLE 14.19: INFORMATION ON TRAINING: GAUTENG PROVINCIAL TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
Number of staff	1 065	1 060	928	968	968	968	968	968	968
Number of personnel trained	400	420	440	110	110	110	130	180	220
of which									
Male	160	170	180	50	50	50	60	80	100
Female	240	250	260	60	60	60	70	100	120
Number of training opportunities	879	724	534	260	260	260	260	360	450
of which									
Tertiary	434	300	100	150	150	150	100	130	170
Workshops	371	350	360	30	30	30	50	60	70
Seminars	74	74	74	30	30	30	34	60	60
Other	-	-	-	50	50	50	76	110	150
Number of bursaries offered	220	260	270	150	150	150	200	230	250
	55	70	70	83	83	83	84	84	84
Number of learnerships appointed	28	18		-	-	-			
Number of days spent on training	-	-	-	-	-	-	-	-	-
<b>Payments on training by programme</b>									
1. Administration	725	1 498	323	724	724	728	757	791	827
2. Sustainable Fiscal Resource Management		-	44	760	760	760	795	831	868
3. Financial Governance	51	29	48	238	274	274	249	260	272
4. Provincial Supply Chain Management	132	302	399	940	940	940	983	1 027	1 073
5. Municipal Financial Governance	73	996	211	327	387	387	342	357	373
6. Gauteng Audit Services	426	353	298	1 083	983	983	1 087	1 658	1 733
<b>Total payments on training</b>	<b>1 407</b>	<b>3 178</b>	<b>1 323</b>	<b>4 072</b>	<b>4 072</b>	<b>4 072</b>	<b>4 213</b>	<b>4 924</b>	<b>5 146</b>

The Skills Development Act, No.97 of 1998, as amended, stipulates that the department must set aside at least a minimum of 1% of the personnel budget for Training and Development (T&D) matters to capacitate and develop its workforce. The GPT has been budgeting 1% yearly, given the scale of its development mandate for the benefit of both employees and unemployed youth. In 2025/26, 256 employees are pursuing further studies through the departmental bursary fund. 79 interns appointed and 18 external bursary holders.

Over the MTEF, the department will continue to ensure placement of unemployed youth equivalent to 10% of staff establishment, calculated by the end of 3rd quarter in different business units through programmes such as internship and work-integrated Learners (WIL). The initiative helps the department in building a pool of talent for possible appointment. Employees, especially women and persons with disability to be priorities for different training interventions earmarked to uplift them, which include bursary funds.

## 10. Gender responsive budgeting

TABLE 14.20: INFORMATION ON GENDER RESPONSIVE BUDGETING: GAUTENG PROVINCIAL TREASURY

R'000	Main appropriation	Adjusted appropriation 2025/26	Revised estimate	MTEF		
				2026/27	2027/28	2028/29
Percentage of women employed in SMS positions in the department	49 588	49 588	49 588	51 884	54 255	56 696
Percentage of women employed at Salary Level 1-12 within the department	312 636	312 636	312 636	327 111	342 060	357 453
Percentage of procurement for women-owned companies	30 640	30 640	30 640	32 059	33 524	35 032
Other	42 834	42 834	42 834			
<b>Total</b>	<b>435 698</b>	<b>435 698</b>	<b>435 698</b>	<b>411 054</b>	<b>429 839</b>	<b>449 181</b>

There are no changes to the main appropriation for the gender-responsive budgeting performance indicators during the adjustments budget process. The appropriation remains at R435.7 million in 2025/26. Over the MTEF the allocations increase from R411 million in 2026/27 to R449.2 million in 2028/29; these increases reflect governments efforts to continuously strive for economic inclusivity within Gauteng Province.

The larger share of budget supports women employment on salary level 1-12 within the department, with an allocation of R327.1 million in 2026/27 gradually increasing to R357.4 million in 2028/29. The allocation for procurement from women-owned companies will increase gradually over MTEF from R32.1 million in 2026/27 to R35 million in the outer year of MTEF period. A provision for women employed in SMS position will increase over MTEF from R51.9 million in 2026/27 to R56.7 million in 2028/29.



# **ANNEXURE TO THE ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE**

TABLE 14.21: SPECIFICATION OF RECEIPTS: GAUTENG PROVINCIAL TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Tax receipts</b>									
<b>Sales of goods and services other than capital assets</b>	<b>525</b>	<b>615</b>	<b>516</b>	<b>665</b>	<b>665</b>	<b>518</b>	<b>565</b>	<b>727</b>	<b>760</b>
Sale of goods and services produced by department (excluding capital assets)	525	615	516	665	665	518	565	727	760
Sales by market establishments	525	615	516	665	665	518	565	727	760
<b>Transfers received from:</b>									
Public corporations and private enterprises									
<b>Fines, penalties and forfeits</b>			<b>68</b>						
<b>Interest, dividends and rent on land</b>	<b>1 108 424</b>	<b>1 724 593</b>	<b>1 152 006</b>	<b>745 298</b>	<b>745 298</b>	<b>588 652</b>	<b>550 000</b>	<b>814 663</b>	<b>851 322</b>
Interest	1 108 424	1 724 593	1 152 006	745 298	745 298	588 652	550 000	814 663	851 322
<b>Sales of capital assets</b>									
Other capital assets									
<b>Transactions in financial assets and liabilities</b>	<b>473</b>	<b>735</b>	<b>1 807</b>	<b>484</b>	<b>484</b>	<b>953</b>	<b>637</b>	<b>529</b>	<b>553</b>
<b>Total departmental receipts</b>	<b>1 109 422</b>	<b>1 725 943</b>	<b>1 154 397</b>	<b>746 447</b>	<b>746 447</b>	<b>590 123</b>	<b>551 202</b>	<b>815 919</b>	<b>852 635</b>

TABLE 14.22: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG PROVINCIAL TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Current payments</b>	<b>603 303</b>	<b>681 081</b>	<b>707 565</b>	<b>784 920</b>	<b>761 442</b>	<b>761 277</b>	<b>781 322</b>	<b>832 198</b>	<b>866 936</b>
Compensation of employees	513 428	566 451	604 247	669 385	645 407	645 242	682 162	732 948	763 218
Salaries and wages	446 094	490 988	523 613	561 245	556 776	556 517	565 549	614 821	639 775
Social contributions	67 334	75 463	80 634	108 140	88 631	88 725	116 613	118 127	123 443
Goods and services	89 875	114 630	103 318	115 535	116 035	116 035	99 160	99 250	103 718
Administrative fees	924	1 644	1 177	1 588	1 750	1 767	1 920	2 004	2 093
Advertising	11 331	12 910	8 902	6 148	9 194	9 194	6 420	6 709	7 013
Minor assets	62	149	55	399	127	127	417	436	456
Audit costs: External	3 811	3 999	4 217	5 104	5 104	5 104	5 354	5 595	5 847
Bursaries: Employees	3 238	6 092	3 560	3 243	4 743	4 743	4 892	3 545	3 705
Catering: Departmental activities	877	1 304	1 235	397	1 098	1 164	414	431	449
Communication (G&S)	3 156	2 950	3 283	879	3 630	3 630	3 420	961	1 004
Computer services	11 035	12 046	15 817	16 888	12 769	12 749	13 409	11 925	12 467
Consultants: Business and advisory services	19 581	42 309	38 938	58 338	48 188	48 027	35 504	41 095	42 943
Laboratory services					240	240			
Legal services (G&S)	3 977	1 383	728	652	652	652	682	713	745

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
Science and technological services									
Contractors	610	955	770	772	708	708	807	843	881
Agency and support/outsource services	165	190	158	125	125	125	130	136	142
Fleet services (including government motor transport)	1 128	1 347	1 449	831	831	831	869	908	949
Consumable supplies	1 523	1 698	913	1 359	1 286	1 287	1 437	1 502	1 570
Consumables: Stationery, printing and office supplies	1 214	1 472	548	1 996	1 539	1 539	2 035	2 126	2 222
Operating leases	6 093	8 940	9 059	4 346	6 846	6 846	7 671	5 403	5 646
Rental and hiring					71	122	10	11	11
Property payments	13 844	5 834	7 706	3 676	7 022	7 022	4 598	4 805	5 021
Travel and subsistence	1 152	1 497	906	1 426	1 928	2 016	1 492	1 559	1 628
Training and development	1 407	3 178	1 323	4 072	4 072	4 072	4 213	4 924	5 146
Operating payments	2 464	2 272	1 259	2 708	2 625	2 563	2 851	2 977	3 110
Venues and facilities	2 283	2 461	1 315	588	1 487	1 507	615	642	670
<b>Transfers and subsidies</b>	<b>3 121</b>	<b>4 122</b>	<b>4 609</b>	<b>1 621</b>	<b>2 997</b>	<b>3 162</b>	<b>1 696</b>	<b>1 772</b>	<b>1 852</b>
Departmental agencies and accounts			1 654						
Provide list of entities receiving transfers			1 654						
Non-profit institutions									
Households	3 121	4 122	2 955	1 621	2 997	3 162	1 696	1 772	1 852
Social benefits	1 904	2 943	1 458		1 108	1 237			
Other transfers to households	1 217	1 179	1 497	1 621	1 889	1 889	1 696	1 772	1 852
<b>Payments for capital assets</b>	<b>10 728</b>	<b>5 162</b>	<b>6 443</b>	<b>1 312</b>	<b>11 414</b>	<b>11 414</b>	<b>5 396</b>	<b>1 459</b>	<b>1 525</b>
Machinery and equipment	10 728	5 162	6 443	1 312	11 414	11 414	5 396	1 459	1 525
Other machinery and equipment	10 728	5 162	6 443	1 312	11 414	11 414	5 396	1 459	1 525
Software and other intangible assets									
<b>Payments for financial assets</b>	<b>92</b>	<b>1</b>	<b>22</b>						
<b>Total economic classification</b>	<b>617 244</b>	<b>690 366</b>	<b>718 639</b>	<b>787 853</b>	<b>775 853</b>	<b>775 853</b>	<b>788 414</b>	<b>835 429</b>	<b>870 313</b>

TABLE 14.23: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Current payments</b>	<b>158 861</b>	<b>169 745</b>	<b>172 691</b>	<b>171 042</b>	<b>175 042</b>	<b>174 981</b>	<b>189 534</b>	<b>191 913</b>	<b>199 750</b>
Compensation of employees	109 584	121 801	130 652	141 786	135 286	135 225	150 129	158 572	164 905
Salaries and wages	95 409	104 285	112 618	109 554	115 589	115 528	115 861	123 182	127 922
Social contributions	14 175	17 516	18 034	32 232	19 697	19 697	34 268	35 390	36 983
Goods and services	49 277	47 944	42 039	29 256	39 756	39 756	39 405	33 341	34 845

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R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
Administrative fees	22	354	359	150	33	33	157	164	171
Advertising	959	733	72	592	638	638	609	636	665
Minor assets	62	149	55	399	127	127	417	436	456
Audit costs: External	2 928	2 946	2 998	3 401	3 401	3 401	3 572	3 733	3 901
Bursaries: Employees	3 238	6 092	3 560	3 243	4 743	4 743	4 892	3 545	3 705
Catering: Departmental activities	555	660	730	117	589	587	122	127	132
Communication (G&S)	3 154	2 950	3 283	879	3 630	3 630	3 420	961	1 004
Computer services	6 664	7 559	6 778	4 822	4 758	4 758	6 043	5 271	5 514
Consultants: Business and advisory services	610	901	934	298	567	566	311	325	339
Legal services (G&S)	3 977	1 383	728	652	652	652	682	713	745
Contractors	610	954	768	772	708	708	807	843	881
Fleet services (including government motor transport)	1 128	1 347	1 449	831	831	831	869	908	949
Consumable supplies	1 514	1 632	910	1 359	1 282	1 283	1 437	1 502	1 570
Consumables: Stationery, printing and office supplies	585	963	466	812	587	587	796	832	869
Operating leases	6 093	8 940	9 059	4 346	6 846	6 846	7 671	5 403	5 646
Rental and hiring					40	40	10	11	11
Property payments	13 844	5 834	7 706	3 676	7 022	7 022	4 598	4 805	5 021
Travel and subsistence	398	606	207	305	306	306	320	335	350
Training and development	725	1 498	323	724	728	728	757	791	827
Operating payments	1 278	970	526	1 623	1 114	1 114	1 648	1 721	1 798
Venues and facilities	933	1 473	1 128	255	1 154	1 154	267	279	291
<b>Transfers and subsidies</b>	<b>1 488</b>	<b>1 617</b>	<b>3 682</b>	<b>1 621</b>	<b>2 189</b>	<b>2 250</b>	<b>1 696</b>	<b>1 772</b>	<b>1 852</b>
Departmental agencies and accounts			1 654						
Provide list of entities receiving transfers			1 654						
Households	1 488	1 617	2 028	1 621	2 189	2 250	1 696	1 772	1 852
Social benefits	271	438	531		300	361			
Other transfers to households	1 217	1 179	1 497	1 621	1 889	1 889	1 696	1 772	1 852
<b>Payments for capital assets</b>	<b>10 728</b>	<b>5 162</b>	<b>6 443</b>	<b>1 312</b>	<b>11 414</b>	<b>11 414</b>	<b>5 396</b>	<b>1 459</b>	<b>1 525</b>
Machinery and equipment	10 728	5 162	6 443	1 312	11 414	11 414	5 396	1 459	1 525
Other machinery and equipment	10 728	5 162	6 443	1 312	11 414	11 414	5 396	1 459	1 525
Software and other intangible assets									
<b>Payments for financial assets</b>	<b>21</b>	<b>1</b>							
<b>Total economic classification</b>	<b>171 098</b>	<b>176 525</b>	<b>182 816</b>	<b>173 975</b>	<b>188 645</b>	<b>188 645</b>	<b>196 626</b>	<b>195 144</b>	<b>203 127</b>

**TABLE 14.24: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: SUSTAINABLE FISCAL RESOURCES MANAGEMENT**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Current payments</b>	<b>84 779</b>	<b>94 272</b>	<b>97 805</b>	<b>118 559</b>	<b>107 509</b>	<b>107 509</b>	<b>107 021</b>	<b>122 819</b>	<b>126 433</b>
Compensation of employees	71 376	74 477	80 155	90 378	83 328	83 328	90 033	105 066	107 882
Salaries and wages	63 397	66 049	70 999	76 823	73 602	73 602	76 486	88 296	90 358
Social contributions	7 979	8 428	9 156	13 555	9 726	9 726	13 547	16 770	17 524
Goods and services	13 403	19 795	17 650	28 181	24 181	24 181	16 988	17 753	18 551
Administrative fees	884	1 271	817	821	821	821	858	896	936
Advertising	10 355	11 873	8 830	5 502	8 502	8 502	5 755	6 014	6 285
Audit costs: External	502	583	761	1 037	1 037	1 037	1 085	1 134	1 185
Catering: Departmental activities	183	236	253	101	230	296	106	111	116
Computer services			153	144	101	101	151	158	165
Consultants: Business and advisory services	75	4 563	6 286	17 986	11 139	11 084	6 255	6 537	6 831
Agency and support/outsource d services	165	190	158	125	125	125	130	136	142
Consumable supplies	1	1							
Consumables: Stationery, printing and office supplies	154	303	12	601	369	369	629	657	687
Rental and hiring					31	82			
Travel and subsistence	183	89	24	242	220	220	254	266	278
Training and development			44	760	760	760	795	831	868
Operating payments	798	573	125	753	737	675	856	894	934
Venues and facilities	103	113	187	109	109	109	114	119	124
<b>Transfers and subsidies</b>	<b>195</b>	<b>25</b>	<b>231</b>		<b>50</b>	<b>50</b>			
Departmental agencies and accounts									
Provide list of entities receiving transfers									
Households	195	25	231		50	50			
Social benefits	195	25	231		50	50			
<b>Payments for capital assets</b>									
Transport equipment									
<b>Payments for financial assets</b>									
<b>Total economic classification</b>	<b>84 974</b>	<b>94 297</b>	<b>98 036</b>	<b>118 559</b>	<b>107 559</b>	<b>107 559</b>	<b>107 021</b>	<b>122 819</b>	<b>126 433</b>

**TABLE 14.25: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: FINANCIAL GOVERNANCE**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Current payments</b>	<b>114 131</b>	<b>119 485</b>	<b>127 101</b>	<b>137 584</b>	<b>137 395</b>	<b>137 395</b>	<b>142 322</b>	<b>148 981</b>	<b>155 687</b>
Compensation of employees	105 353	111 454	116 226	127 085	126 896	126 896	130 299	137 464	143 652
Salaries and wages	91 193	96 210	100 176	108 541	108 852	108 852	109 493	117 299	122 579

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
Social contributions	14 160	15 244	16 050	18 544	18 044	18 044	20 806	20 165	21 073
Goods and services	8 778	8 031	10 875	10 499	10 499	10 499	12 023	11 517	12 035
Administrative fees		1	1	6	26	26	6	6	6
Advertising		304							
Minor assets									
Audit costs: External	381	470	458	666	666	666	697	728	761
Catering: Departmental activities	16	2	33	50	50	50	52	54	56
Computer services	3 315	2 688	7 613	5 608	6 596	6 597	6 887	6 153	6 430
Consultants: Business and advisory services	5 005	4 150	2 676	3 510	2 522	2 522	3 693	3 859	4 033
Contractors			2						
Consumable supplies	3	3	1		2	2			
Travel and subsistence	7	34	42	217	217	217	226	235	245
Training and development	51	29	48	238	274	274	249	260	272
Operating payments		35	1	162	104	104	169	176	184
Venues and facilities		315		42	42	62	44	46	48
<b>Transfers and subsidies</b>	<b>205</b>	<b>599</b>	<b>402</b>		<b>189</b>	<b>189</b>			
Households	205	599	402		189	189			
Social benefits	205	599	402		189	189			
<b>Payments for capital assets</b>									
Machinery and equipment									
Transport equipment									
<b>Payments for financial assets</b>	<b>39</b>		<b>18</b>						
<b>Total economic classification</b>	<b>114 375</b>	<b>120 084</b>	<b>127 521</b>	<b>137 584</b>	<b>137 584</b>	<b>137 584</b>	<b>142 322</b>	<b>148 981</b>	<b>155 687</b>

TABLE 14.26: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: PROVINCIAL SUPPLY CHAIN MANAGEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Current payments</b>	<b>87 096</b>	<b>93 684</b>	<b>104 849</b>	<b>155 103</b>	<b>110 326</b>	<b>110 303</b>	<b>118 790</b>	<b>123 740</b>	<b>129 308</b>
Compensation of employees	82 832	88 184	94 369	143 591	102 358	102 335	110 426	115 000	120 175
Salaries and wages	69 324	75 602	80 433	125 907	86 777	86 754	92 770	99 043	103 500
Social contributions	13 508	12 582	13 936	17 684	15 581	15 581	17 656	15 957	16 675
Goods and services	4 264	5 500	3 660	11 512	7 968	7 968	8 364	8 740	9 133
Administrative fees	14	15			259	276	260	270	282
Advertising	17			54	54	54	56	59	63
Catering: Departmental activities	90	147	44	30	30	30	31	32	33
Communication	2								
Computer services				6 000					
Consultants: Business and advisory services	2 738	4 855	10 037	6 754	6 255	6 238	6 835	7 144	7 465

Laboratory services				240	240			
Consumable supplies	2	9		2	2			
Travel and subsistence	1	2		130	128	128	136	142
Training and development	132	302	399	940	940	940	983	1 027
Operating payments	60	33						
Venues and facilities	1 208	137		60	60	60	63	66
<b>Transfers and subsidies</b>	<b>927</b>	<b>1 371</b>	<b>41</b>		<b>569</b>	<b>592</b>		
Non-profit institutions								
Households	927	1 371	41		569	592		
Social benefits	927	1 371	41		569	592		
<b>Payments for capital assets</b>								
Transport equipment								
<b>Payments for financial assets</b>	<b>6</b>							
<b>Total economic classification</b>	<b>88 029</b>	<b>95 055</b>	<b>104 890</b>	<b>116 895</b>	<b>110 895</b>	<b>110 895</b>	<b>118 790</b>	<b>123 740</b>
							<b>129 308</b>	

TABLE 14.27: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: MUNICIPAL FINANCIAL GOVERNANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Current payments</b>	<b>45 303</b>	<b>70 341</b>	<b>74 274</b>	<b>85 737</b>	<b>85 737</b>	<b>85 737</b>	<b>78 419</b>	<b>82 524</b>	<b>86 238</b>
Compensation of employees	40 071	49 559	55 660	63 618	63 618	63 618	62 080	67 207	70 232
Salaries and wages	35 656	43 692	49 014	52 197	54 220	54 220	51 241	55 647	58 151
Social contributions	4 415	5 867	6 646	11 421	9 398	9 398	10 839	11 560	12 081
Goods and services	5 232	20 782	18 614	22 119	22 119	22 119	16 339	15 317	16 006
Administrative fees	4	3		611	611	611	639	668	698
Catering: Departmental activities	18	227	168	67	167	167	70	73	76
Computer services		621	110						
Consultants: Business and advisory services	4 306	17 749	17 701	19 884	19 509	19 509	14 002	12 876	13 455
Legal services (G&S)									
Contractors		1							
Consumable supplies	1	1							
Consumables: Stationery, printing and office supplies	475	206	70	583	583	583	610	637	666
Travel and subsistence	316	507	354	485	700	700	507	530	554
Training and development	73	996	211	327	387	387	342	357	373
Operating payments		48		68	68	68	71	74	77
Venues and facilities	39	423		94	94	94	98	102	107
<b>Transfers and subsidies</b>	<b>111</b>	<b>241</b>	<b>65</b>						
Households	111	241	65						
Social benefits	111	241	65						

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Payments for capital assets</b>									
Transport equipment									
Other machinery and equipment									
<b>Payments for financial assets</b>			4						
<b>Total economic classification</b>	45 414	70 582	74 343	85 737	85 737	85 737	78 419	82 524	86 238

TABLE 14.28: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG AUDIT SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
<b>Current payments</b>	113 133	133 554	130 845	155 103	145 433	145 352	145 236	162 221	169 520
Compensation of employees	104 212	120 976	127 185	143 591	133 921	133 840	139 195	149 639	156 372
Salaries and wages	91 115	105 150	110 373	125 907	117 736	117 561	119 698	131 354	137 265
Social contributions	13 097	15 826	16 812	17 684	16 185	16 279	19 497	18 285	19 107
Goods and services	8 921	12 578	3 660	11 512	11 512	11 512	6 041	12 582	13 148
Catering: Departmental activities	15	32	7	32	32	32	33	34	36
Computer services	1 056	1 178	1 163	314	1 314	1 314	328	343	358
Consultants: Business and advisory services	6 847	10 091	1 304	9 906	8 196	8 108	4 408	10 354	10 820
Consumable supplies	2	52	2						
Travel and subsistence	247	259	279	47	357	445	49	51	53
Training and development	426	353	298	1 083	983	983	1 087	1 658	1 733
Operating payments	328	613	607	102	602	602	107	112	117
Venues and facilities				28	28	28	29	30	31
<b>Transfers and subsidies</b>	195	269	188			81			
Households	195	269	188			81			
Social benefits	195	269	188			81			
<b>Payments for capital assets</b>									
Machinery and equipment									
Transport equipment									
Other machinery and equipment									
<b>Payments for financial assets</b>	26								
<b>Total economic classification</b>	113 354	133 823	131 033	155 103	145 433	145 433	145 236	162 221	169 520

TABLE 14.29: SUMMARY OF DEPARTMENTAL PAYMENTS AND ESTIMATES BY DISTRICT AND LOCAL MUNICIPALITY

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
Ekurhuleni									
City of Johannesburg									

R thousand	Outcome			Main appropriation	Adjusted appropriation 2025/26	Revised estimate	Medium-term estimates		
	2022/23	2023/24	2024/25				2026/27	2027/28	2028/29
City of Tshwane									
Sedibeng District Municipality									
Emfuleni									
Midvaal									
Lesedi									
West Rand District Municipality									
Mogale City									
Merafong City									
Rand West City									
District Municipalities									
Sedibeng District Municipality									
West Rand District Municipality									
<b>Unallocated</b>	<b>617 244</b>	<b>690 366</b>	<b>718 639</b>	<b>787 853</b>	<b>775 853</b>	<b>764 953</b>	<b>788 414</b>	<b>835 429</b>	<b>870 313</b>
<b>Total transfers to municipalities</b>	<b>617 244</b>	<b>690 366</b>	<b>718 639</b>	<b>787 853</b>	<b>775 853</b>	<b>775 853</b>	<b>788 414</b>	<b>835 429</b>	<b>870 313</b>

